

RESOURCE

2023

Abatement and Demolition of 45-653 Portola Ave

PROPOSAL

RESOURCE ENVIRONMENTAL, INC.

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COVER LETTER & GENERAL INFORMATION

August 30, 2023

(Uploaded via OpenGov Procurement Website)

City of Palm Desert
73-510 Fred Waring Drive
Palm Desert, CA 92260

RE: 45-653 Portola Ave Demolition Project

To the City of Palm Desert:

I am writing to express Resource Environmental, Inc.'s keen interest in participating in the 45-653 Portola Ave Demolition project for the City of Palm Desert. As a firm with over 18 years of industry experience in hazardous material abatement and demolition, we are confident in our ability to meet and exceed the project requirements outlined in your Request for Proposals (RFP).

Resource Environmental, Inc. is a seasoned hazardous material abatement and demolition contractor, with expertise in managing projects of varying scales, from \$5,000 to \$15,000,000. Our team comprises highly skilled professionals specializing in various disciplines required for complex demolition and abatement projects. Our licenses include CA Classes A, B, C-21, C-22, D-63, ASB, and HAZ, demonstrating Resource's wide range of industry knowledge and experience.

As part of our comprehensive approach to the 45-653 Portola Ave Demolition project, Resource Environmental, Inc. will implement a multifaceted strategy to ensure success and safety at every phase. First, we will initiate a robust communication strategy, notifying neighbors 48 hours prior to the commencement of any work to minimize community impact. For the critical task of locating and capping underground utilities, we will coordinate closely with utility companies and make use of the Utility Service Alert (USA) to mitigate the risk of conflicts with main lines. Leveraging our C-22 Asbestos Abatement Contractor license, we will abate all hazardous materials in compliance with EPA, OSHA, and SCAQMD standards. Lastly, we'll employ industry-leading techniques and machinery for efficient demolition of structures, foundations, and landscaping, ensuring the project meets all regulatory guidelines and quality benchmarks.

We look forward to the possibility of collaborating with the City of Palm Desert on this significant project. Thank you for considering our firm for this opportunity. Please feel free to reach out to me directly if you have any questions or require further information.

Sincerely,

Chase Tinsley

Chase Tinsley
Director, Bids and Project Management
chase@resource-env.com
(562) 468-7000

Enclosures: Firm Background; References/Experience; List of Additional Representative Projects; Resumes of Key Personnel; Licensing, Insurance, and Bonding Capacity

FIRM BACKGROUND

Resource Environmental, Inc., a California-based company with over 18 years of expertise, has carved out a unique niche in hazardous material abatement and demolition contracting. Specializing in large-scale projects that range from \$5,000 to \$15,000,000, we have successfully completed thousands of assignments both as a general contractor and a subcontractor. Our extensive industry experience is best illustrated through projects like the Rancho Los Amigos South Campus Demolition, a comprehensive hazardous material abatement and demolition endeavor spread over 50 acres, with a project value of \$14,062,000. Another example is our current contract to design and demolish the Carousel Mall for the City of San Bernardino, where we submitted the highest-ranked design-build proposal among eight proposers. These are discussed in depth in the following section of our proposal.

In terms of recent local projects that further underscore our proficiency, we successfully completed a specialized demolition endeavor for Sunline Transit Agency [Sara Parrish, Contract Administrator, 760-343-3456] in Thousand Palms, CA in 2021. This effort was completed without change orders and met with high praise from the agency's project management team. Similarly, we executed the North Indio Demolition Project for the Coachella Valley Water District [Emily Roethler, Assistant Engineer, 760-398-2661] in 2021. This \$295,000 initiative involved hazardous material abatement and the demolition of diverse ranch structures across multiple locations. Importantly, the project served as a showcase for Resource Environmental, Inc.'s adeptness in complying with SCAQMD Rule 403 concerning Dust Control in the South Coast Basin.

Resource Environmental, Inc. holds multiple licenses which include a California State License Board (CSLB) number #864417. Our classifications span General Engineering Contractor (Class A), General Building Contractor (Class B), Building Moving/Demolition Contractor (Class C-21), Asbestos Abatement Contractor (Class C-22, ASB), and Hazardous Material Remediation Contractor (HAZ). Furthermore, we have extended our reach to Arizona as a licensed CR-57 Wrecking Contractor (AZ ROC #337736) and are also licensed to operate in Nevada (NV SCB #0090223).

Our firm is deeply committed to maintaining rigorous safety and environmental standards. We take pride in our ability to execute complex projects with a focus on value engineering, maintaining strict compliance with EPA, OSHA, and SCAQMD guidelines. Resource's integrated approach to self-perform all critical scopes of work—ranging from asbestos abatement to demolition and contaminated soil removal—has consistently resulted in cost and time savings for our clients.

FIRM EXPERIENCE/REFERENCES

Design-Build Carousel Mall Demolition

Resource is currently in the hazardous material abatement and demolition phase of the Carousel Mall Demolition Project. As noted in the cover letter, Resource was the selected by the Mayor and City Council of San Bernardino as the highest-ranked proposer of the eight proposals submitted. Design & preconstruction began in January, and asbestos abatement & interior demolition are scheduled to begin at the end of March.

As the selected Design-Build Entity, Resource has been tasked with designing and spearheading all aspects of the project. Resource's contract includes the design of the demolition drawings; design of the project specifications; engineering of the building separations for buildings to remain; subcontracting the development of the hazardous material reports; subcontracting the hazardous material consultant and monitoring; developing the project Storm Water Pollution Prevention Plan and subsequent monitoring; procurement of building permits; regular meetings and updates with various stakeholders; hazardous material abatement of the entire mall structure and surrounding buildings; full demolition of the entire mall structure and surrounding buildings; crushing of 50,000 tons of concrete for reuse as fill and erosion control; and final site stabilization and erosion control mitigation.

The mall and surrounding structures total roughly 1 million square feet. The project includes hundreds of thousands square feet of friable asbestos removal. Similar to the Life Storage building at Metro Center, two buildings are not owned by the City and must remain, which requires extensive planning and design for the building separations and wall restoration.

Client: City of San Bernardino

Contact: Zack Faqih, Construction Manager
(949) 637-5040 / zfaqih@zandkconsultants.com

Contract Value: \$7,734,000

Delivery: Design-Build **Contract Type:** Prime Contractor/Design-Build Entity

Scheduled Completion: Early 2024



FIRM EXPERIENCE & REFERENCES

Rancho Los Amigos South Campus Demolition

The Rancho Los Amigos National Rehabilitation Center, or Rancho, dates back to 1888 when indigent patients from the LA County Hospital were relocated to what was then known as the LA County Poor Farm. Originally created to provide work, housing, and medical care to the poor, it rapidly grew into a psychiatric facility. As many of the original buildings are still standing, it is not surprising many documentaries described rumors of the compound being haunted.

The facility still operates today, but in neighboring land. Resource was contracted to abate and demolish over 100 structures, sprawling over 50 acres. Given the age of the buildings, the abatement was extensive, with nearly every building containing 1,000's of square feet of asbestos and lead. Many had collapsed, vandalized, or were set ablaze, leading to the requirement of a South Coast Air Quality Management District Procedure 5 workplan, which requires thorough decontamination of all surfaces and disposal of all material as friable, hazardous waste.

Resource proposed value engineering to reduce costs and worked with SCAQMD to allow for limited use of heavy equipment to assist in the remediation efforts. All said, the project included over a million square feet of asbestos abatement, 500,000 square feet of demolition, and over 250,000 square feet of contaminated soil removal – all which Resource self-performed. Self-performing both abatement and demolition saved the County time and money – as Resource was able to use the heavy equipment to perform some of the abatement.

Due to the historical significance of the site, the contract also included the “mothballing” of two large buildings – the former Power Plant and the Casa Consuelo building. The mothballing scope of work included clay tile salvage, re-roofing and roof repair, window board-ups, shoring, fencing, the installation of skylight covers.

During preconstruction, Resource provided cost-estimating, critical path schedules, tree and wildlife protection submittals, work plans, and building permits.

Client: County of Los Angeles

Contact: Myron Lee, Project Manager

(323) 633-5122 / mylee@dpw.lacounty.gov

Contract Value: \$14,062,237

Delivery: Design-Assist/Design-Bid-Build **Contract Type:** Prime Contractor

Year Completed: 2023



FIRM EXPERIENCE & REFERENCES

Former General Mills Plant Demolition

Resource Environmental, Inc. demolished the former General Mills plant in Carson in 2021. The site encompassed fourteen buildings, with a total area exceeding 200,000 square feet, situated on 30 acres. It included several reinforced multi-story structures housing over two million pounds of equipment. The comprehensive remediation of environmental hazards was undertaken and completed prior to the salvage and demolition of the site.

Resource facilitated the auctioning of equipment for reuse at other facilities by first remediating any asbestos and lead. This enabled the salvage of the equipment and assisted in the removal of roof structures and walls, allowing for the VATS and other equipment to be craned and loaded onto trucks for transport.

The equipment packaging building, standing 64 feet tall, featured reinforced concrete and rebar in the roof, walls, and floor. These surfaces were insulated with foam, effectively creating an internal freezer. This necessitated a challenging removal process for the foam, employing specialty equipment to ensure clean and reusable crushed concrete. The building's footings, over 12 feet deep and 180 feet long, required specialty breakers (20,000 pounds on 210,000-pound excavators) and processors to extract the 2 ½ inch specially made rebar.

The processing building, which housed massive 10,000 to 20,000-gallon stainless steel VATS, was also insulated to create a freezer environment for holding yogurt before conveyance to the packaging building.

The roof, featuring over 10,000 linear feet of processing piping, extensive coolers, air units, and various support equipment for the plant's processing needs, was demolished using cranes and specialty excavators equipped with shears, grapples, and thumb attachments.

The plant underwent a complete remediation process to remove all hazardous waste, including but not limited to asbestos, lead, and coolants. The entire site was razed, with all concrete broken down, processed, sized, and crushed into ¾-inch crush miscellaneous base for future building reuse on site, amounting to over 42,000 tons of concrete crushing.

Through diligent efforts, Resource was able to salvage 2,000 tons of metal and crush 42,000 tons of concrete. This achievement resulted in recycling over 95% of the materials on the project, affirming our commitment to sustainability and efficient resource management.

Client: Rexford Industrial

Contact: RJ Rieves

(424) 285-6474 / rrieves@rexfordindustrial.com

Delivery: Design-Assist/Design-Bid-Build **Contract Type:** Prime Contractor

Value: \$1,460,000

Year Completed: 2022



FIRM EXPERIENCE & REFERENCES

Existing Student Services & Student Activities Demolition

The former Existing Student Services and Student Activities Demolition project included the abatement, interior demolition, selective demolition, and razing of multi-story buildings; the installation of new utilities (water main and gas line); the cutting, capping, and isolation of existing utilities; backfill, compaction, and paving of an active roadway; and the building of two certified building pads at the active and occupied El Camino Community College in Torrance, CA.

The project was in the middle of an active campus and required full time traffic control, pedestrian canopies, and other public protection measures. Throughout this multimillion-dollar project, there were no injuries or incidents. As such, Resource was given an award by Keenan and Associates, the largest OCIP administrator in the California, for its excellence in safety.

The hazardous material abatement was extensive, including the removal of asbestos contaminated soil in crawlspaces with a vac-loader under regulated conditions. This was completed safely and without incident. Abatement also included 1,700 SF of acoustic ceiling removal, 360 SF of Transite removal, 308 SF of insulation, 21,765 SF of friable floor tile and mastic, and 25,733 SF of non-friable asbestos. All abatement was highly supervised by DSA inspectors and third-party asbestos consultants, and all work was completed safely and without incident.

The demolition included 135,000 square feet over 3 acres and was fast tracked to allow for the new construction to begin as Resource was completing the project. The project required (8) excavators, (2) track loaders, (8) scissor and boom lifts, (6) skid steers, (4) water trucks, as well miscellaneous equipment, to complete the abatement and demolition on time. Resource worked closely with its structural engineer, Thornton Tomasetti, to assist the owner with structural calculations, load and weight bearing capacities, and demolition drawings.

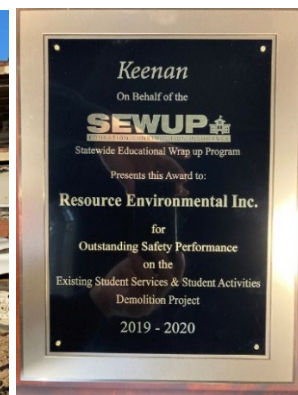
The project had a new obstacle – the never seen before COVID-19 pandemic began in the middle of the project and changed the entire work environment with novel safety and health precautions. This included mask, signs, training, and many other safety measures put into place. While this was challenging and new for all involved, the pandemic did not hinder Resource’s operations or the project schedule.

Client: El Camino Community College District
Contact: JoAnn Atienza, Construction Manager
(213) 435-0563 / joann.atienza@lendlease.org

Contract Value: \$3,285,000

Delivery: Design-Assist/Design-Bid-Build **Contract Type:** Prime Contractor

Year Completed: 2020



FIRM EXPERIENCE & REFERENCES

Compton HS Campus-Wide Structure & Utility Demolition

Resource Environmental, Inc. successfully completed the hazardous materials abatement, UST removal, utility removal, and razing of all (38) structures on 20 acres of the entire high school campus for Compton Unified School District in 2022. There were multiple USTs (underground storage tanks) that were full of fuel and oils that needed to be pumped and triple rinsed per California, Federal and Local regulatory guidelines before removal. All concrete was recycled for reuse for the 30k SF and 45' deep in some spots backfill and compaction.

The project was subject to very stringent and thorough CPM (critical path method) that Resource created and updated weekly. Adherence was key to avoiding delays on the reconstruction project.

The school had (3) three major fires from the early 1930's and was rebuilt where these occurred over the years. This created unknown structures and fire debris that was buried under the new structures. This all had to be cleaned up per new guidelines to allow for a clean build site. Resource used specialty equipment mainly skeleton buckets we had made to syphon through the soil allowing clean soil to drop and the contaminated soil with fire debris to be removed for loading and transport to the appropriate landfills. Hand labor was also used to ensure all debris was cleaned to meet current soil standards for the school's reconstruction. This also created over 30k linear feet of abandoned utilities encased in concrete that no one was aware from all the build back after the fires. Resource hired a utility locator to mark (the best they could) to help identify all utilities that were not on any as-builts or plans. This was a very tedious and slow process to ensure all was removed.

Resource removed (5) time capsules for the 1930's to 2000's that were buried and on built into the administration building that had to be sawcut and removed delicately to ensure proper removal. One had a letter and a play billing from 1928. The administration building was 48' tall with an auditorium attached that was challenging where Resource used an excavator to reach over 50' to demolish the structure. This has a basement with a UST that was removed 25' deep under the guidance of the local Fire department per California regulations.

The concrete removal, breaking, processing, and crushing consisted of 14,000 tons to ¾" crushed miscellaneous base for reuse on site.

Client: Compton Unified School District

Contact: Chuck Wren, Construction Manager

(213) 448-8378 / cwwren@cumming-group.com

Contract Value: \$2,962,260

Delivery: Design-Bid-Build **Contract Type:** Prime Contractor

Year Completed: 2022



FIRM EXPERIENCE & REFERENCES

LAWA Manchester Square Demolition Phases 1-2

The LAWA (Los Angeles World Airports) abatement, demolition, and site restoration project for the historic “People Movers Project” that was many years in the making with the planning commission. This was a historic project that started the complete renovation of LAX and the rental car process inside and out of the airport.

Resource worked closely with LAWA and directly with MGJV (Myers-Griffith Joint Venture) in planning and executing the project safely and on time. Resource coordinated public relations efforts with LAWA, MGJV, South Coast Air Quality, Cal-OSHA and other local agencies to mitigate the public’s potential concerns with the high visibility abatement, demolition and restoration work by Resource.

The project was in two phases and consisted of over (40) forty multi story buildings over 120 acres of restoration. Many of the buildings were adjacent to active businesses as well as a fully occupied school within the middle of the site.

The abatement included over 55,000 square feet of asbestos abatement of friable and non-friable asbestos and lead hazardous materials. There was over 1500 Linear Feet of underground asbestos containing Transite pipe buried that was removed with equipment and hand labor under regulated conditions. The buildings were razed and site restoration was performed on every parcel to allow for a smooth transition for the new construction. Had Resource not been both the abatement and demolition contractor, the removal of the unidentified Transite pipe would have substantially delayed the critical path and cost the Owner unnecessary expense.

Resource utilized a fleet of over 20 pieces of heavy equipment demolishing multiple buildings at one time in a very short timeline to allow for the construction to start on schedule. This was the first phase of a massive renovation for the City of Los Angeles and Resource was an integral part of being the first of many contractors to complete this historic project. With Resource being the first to start the project with abatement and demolition it set the standard from the get-go with completing our work on time and without incident and perfect safety record.

Resource provided cost-estimating, critical path schedules, project labor agreement compliance, traffic control plans, work plans, and airport safety plans.

Client: Los Angeles World Airports/Myers & Sons-Griffith JV

Contact: Linda Hynds, Project Manager

(562) 207-7666 / lhynnds@griffithcompany.net

Contract Value: \$4,522,891

Delivery: Design-Build **Contract Type:** Subcontractor

Year Completed: 2019



FIRM EXPERIENCE & REFERENCES

LACCD Former Firestone Plant ELAC Demolition

Resource completed the extensive remediation of the original Firestone Rubber Plant on Firestone Boulevard. The work consisted of a highly complex enclosure of the entire structure due to an “asbestos skim coat” that was applied on the exterior coating. Resource utilized scaffolding to shrink wrap the entire structure, ensuring the achievement of negative air pressure - a requirement under SCAQMD (Air Quality) Rule 1403 for all asbestos work. This allowed for the asbestos to be remediated using sandblasting methods without exposure to the environment and life.

Due to the high visibility of the project and the complex remediation of the skim coat, Resource worked closely with SCAQMD, asbestos consultants, and LACCD inspectors to ensure the work was done safely with no incidents and zero exposure.

The removal consisted of over 395,000 square feet of asbestos and all the interior walls were stabilized for the loose and flaky lead paint. The roof had multiple layers of asbestos cap sheets and mastic from over 50 years of reroofing. Resource engineered the roof removal using various means, from lifeline installation and cranes to lifts and chutes, to ensure a safe work environment at high elevations. The remediation project was highly complex given the age and size of the structures, as well as highly public given the historical aspect of the plant.

Resource assisted National Demolition in updating its CPM schedules and by providing detailed work plans to assist in their submittal process.

Client: Los Angeles Community College District/National Demolition

Contact: Jennifer Perry, President

(310-732-1991 / jennifer@nationaldemolition.com)

Contract Value: \$2,962,260

Delivery: Design-Bid-Build **Contract Type:** Subcontractor

Year Completed: 2019



LIST OF ADDITIONAL REPRESENTATIVE PROJECTS

References and additional information available upon request.

Demolition of Former Harbor Administration Building

- **REI Contract Value:** \$838,000
- **Scope:** Interior demolition, asbestos abatement, and lead remediation of a 200,000 SF eight story building at the Port of Long Beach. Scope included a full gut of the building and abatement of over 150,000 SF of material. Project was subject to POLB Project Labor Agreement.

Demolition of Former Heartland Pet Foods Plant

- **REI Contract Value:** \$480,669
- **Scope:** The complete abatement and demolition of (4) separate buildings on different blocks. The project consisted of a kennel, manufacturing plant and distribution warehouse for Heartland Pet Foods. All asbestos and lead abatement were completed in all structures, and the razing of the buildings included crushing and grading onsite. The project was located at Terminal Island in the Port of Long Beach.

Seaside Surplus II Demolition, FORA

- **REI Contract Value:** \$3,546,000
- **Scope:** Abatement and demolition of 10 3-story concrete military structures, 1 cafeteria, 1 gym, 2 armories, and 6 admin buildings. Abatement was extensive with rare skim coat and vapor blasting.

Michelson Labs Wings 2-6 Repair, NVBCL

- **REI Contract Value:** \$1,878,075
- **Scope:** Selective demolition of floors 2-6 of two laboratory towers and structural demolition of two buildings. Abatement of over 75,000 SF of roofing materials.

CEFCU Stadium East Demolition, SJSU

- **REI Contract Value:** \$2,252,661
- **Scope:** Demolition and abatement of east side stadium bleachers at San Jose State University, followed by the removal of 45,000 tons of contaminated soil.

Twin Rivers Site Demolition Phase 1-2, SHRA

- **REI Contract Value:** \$3,818,000
- **Scope:** Abatement and demolition of 93 multi-family housing buildings, including the removal of all underground utilities! backfill, compacting, and grading of over 23 acres; and soil remediation.

Batchelor Hall Modernization, UCR

- **REI Contract Value:** \$2,397,337
- **Scope:** Phased abatement and interior demolition of active school laboratory. Surgical demolition of roof structure.

PCGC Demolition of DeWitt Center, Placer County

- **REI Contract Value:** \$1,413,000
- **Scope:** Abatement and demolition of 14 buildings totaling 109,000 SF with 7 acres of grading, site restoration, and building separation (with build back of two walls).

SMC Math-Science Demolition

- **REI Contract Value:** \$1,392,000
- **Scope:** Abatement and demolition of two school buildings totaling over 80,000 SF. Liberal Arts building was connected to a newly built multistory building that required design, engineering, and hand demolition to carefully separate the buildings.

2020 Wildfire Debris Removal & Hazard Tree Removal, CalRecycle

- **REI Contract Value:** \$3,565,198
- **Scope:** Hazardous ACM removal, debris removal, and demolition of over 100 parcels in 2 months in Mono County, Los Angeles County, and Tulare County for the State of CA wildfire cleanups.

Hinkley Remediation, PG&E

- **REI Contract Value:** \$3,900,000
- **Scope:** Hazardous material abatement and contaminated soil cleanup of 225 residential and commercial sites in the Town of Hinkley for Pacific Gas & Electric, which was featured in the film Erin Brokovich.

KEY PERSONNEL & TEAM ORGANIZATION

On-Site Staffing

There will be up to 5 abatement workers and 1 abatement foreman. For demolition, there will be 1 foreman, 1 operator, and 1 demolition laborer. Capable of increasing capacity as high as needed to complete the project.

Key Personnel and Team Organization

While Resource is confident in all members of its team, it understands a project of this size, scope, and complexity requires careful consideration in the assignment of staff. The below team will be integral to the successful completion of this project and is skilled, experienced, and knowledgeable in General Contracting and Design-Build abatement and demolition work. **All Resource individuals below were actively involved in the projects listed under Firm Experience/References and Representative Projects.**

- Richard Miller, Owner & Chief Operating Officer, has over 40 years of experience in environmental remediation and demolition, working his way up from laborer to operator to project manager and now owner. Richard is Resource's Responsible Managing Officer with the Contractors State License Board for the C-21 – Building Moving/Wrecking and C-22 – Asbestos Abatement licenses, as well as the ASB endorsement. Richard's vast wealth of knowledge in the industry is key to the success of Resource's team and will be for this project. Richard has been with the firm for 6 years, buying the company 5 years ago. Richard is a very involved, hands-on owner, who is actively involved with every project, making himself available as needed or requested 100% of the time.
- Cynthia Skiff, President, is a highly skilled, intelligent, forward-looking leader with over 15 years of experience in the construction industry. Cynthia oversees all aspects of the company and directly manages all of the company's finances. She is well-versed in abatement and demolition work, compliance, contracts, safety, dispute resolution, and change orders. Cynthia is Resource's Responsible Managing Officer with the Contractors State License Board for the B – General Building Contractor license as well as the HAZ endorsement. Cynthia has been with the firm 5 years, working with Richard previously for another five years. Cynthia will be available as needed or requested and will help oversee all aspects of this project.
- Chase Tinsley, Director, Bids & Project Management, grew up in the industry and has over 15 years of direct demolition experience. Chase is Resource's Responsible Managing Employee for its A – General Engineering Contractor license. Chase is highly motivated, detailed, and analytical, helping with all aspects of a project from pre-bid to completion. Chase will be key to assisting in the majority of construction services; Requests for Information, Change Orders, Submittals; etc. Chase has been with Resource for 5 years, also working previously with Richard & Cynthia.
- Jim Rawson, Sr. Project Executive, boasts an impressive 25+ years of hands-on experience managing and overseeing a wide range of large-scale demolition, decommissioning, and remediation projects across the United States. With a commitment to safety and sustainable, profitable growth, Jim has successfully secured multimillion-dollar contracts while ensuring stringent safety standards. Throughout his career, he has consistently delivered high-value projects on time and within budget, showcasing his skill in accurate estimation and effective project management. Jim also holds multiple industry certifications such as Certified Asbestos Supervisor, HAZWOPER, OSHA, and Lead Certified 40-Hour. Holding a contractor license in Building Demolition (C21) and Earthwork and Paving (C12), Jim will offer unparalleled expertise in leading complex projects while ensuring full compliance with regulations and safety standards. Jim will be fully engaged in this project, offering his invaluable expertise in strategic planning, operational risks, and team management.
- Albert Sanchez, Jr., Estimator/Project Manager, has over 10 years of experience in the abatement and demolition industry and began his career in the field as a laborer. Along with his experience as a laborer and supervisor, Albert brings experience from the hazardous material consulting industry, helping ensure Resource maintains compliance with EPA and NESHAP regulations. Albert will be key in developing the Contract Price Proposal; providing itemized cost details in support of proposed change orders; submitting value engineered cost reductions or proposals; and participating in weekly cost/credit change review meetings. Albert has been with Resource since 2014.
- Steven Scherbarth, Demolition Operations Manager/Superintendent, has over 10 years of experience in the abatement industry. Steven oversees complex projects with dozens of supervisors and laborers, tracking progress ensuring projects are run safely and on-time, according to plan. Steven is adept in performing field inspections and preparing compliance reports; conducting construction progress meetings; evaluating operational impacts; maintaining site safety and notifying the Owner of any unsafe conditions; and providing quality controls and a safe work site for all project participants. Steven has been with Resource since 2017.

PERSONNEL

Resume – Richard Miller, COO

RICHARD BRADLEY MILLER-PARTNER

(562) 400 – 7560

Los Angeles, CA – 90066

Miller@resource-env.com

COO

Subject Matter Expertise: Plant Decommissioning & Industrial Demolitions | Remediation & Demolition Industry

HIGH VALUE D&D PROJECT LEADERSHIP ■ SAFETY CULTURE & COMMITMENT ■ SUSTAINABLE & PROFITABLE COMPANY GROWTH

Highly resourceful, strategic-thinking, industry thought leader offering 40+ years of hands-on experience in completing 100s of large-scale construction projects, including 25+ years in providing expert leadership for specialized, complex remediation, demolition, abatement, and site restoration projects. Deliver sustainable, profitable growth by managing client relationships, securing new multi-million-dollar contracts/business, building competent teams and adhering to strict safety standards. Possess proven industry depth and breadth of knowledge and applied expertise while utilizing value engineering to facilitate cost effective processes to achieve a competitive advantage for the organization. Maintain pristine safety record with no accidents during entire career which included large-scale demolition projects for major organizations. Built valued industry relationships with leading organizations, top stakeholders and high-net-worth clientele.

IMMEDIATE VALUE OFFERED

- **DECOMMISSIONING & DEMOLITION:** Deliver consistently high standard of decommissioning services, in full compliance with regulations, across a wide range of plants and industrial sites
- **PROJECT LEADER:** Sterling industry reputation of completing projects on-time with proven ability to accurately bid projects to avoid cost surprises and unanticipated change orders after project launch
- **VALUE ENGINEERING:** Designed and implemented work plans and procedures for some of the largest and most high-profile infrastructure abatement, demolition and environmental remediation projects
- **ESTIMATION:** Managed turnkey projects, from estimating through successful completion, for some of the leading commercial, industrial and governmental/private clients and industrial property owners
- **D&D PROJECT COMMERCIAL OPERATIONS:** Astutely managed budgets, operational & commercial risks, managed compliance, negotiated and secured new contracts (Ex: \$38M Unlimited Environmental)
- **MANAGEMENT & LEADERSHIP COMPETENCIES:** Effectively manage and train large crews across multiple states, while supervising millions of dollars in heavy equipment, managing end-to-end project operations, devising cross-functional processes and strategic decision making
- **KEY PROJECTS:** Sunkist Growers, demolished 19 buildings on 15 acres; VTS1 Space Shuttle (300 ft tall); Gas Holder Tank in Long Beach, CA (125 ft tall); SoCal gas demo of an abandoned plant in active facility

CORE COMPETENCIES

SPAN OF PROJECTS:

- Demolition & Abatement Projects
- Site Restoration Projects
- Remediation Projects
- Plant Decommissioning

MANAGEMENT & LEADERSHIP:

- Leading Large Crews
- New Business Development
- Safety Standards & Management
- Training and Development
- Heavy Equipment Management
- Cross Functional Collaboration
- Strategic Planning/Execution

D&D PROJECT OPERATIONS:

- Contract Management
- Bidding Procedures
- Cost Effective Processes
- Project Cost Estimation

INTERPERSONAL / SOFT SKILLS:

- Relationship Building
- Deal Negotiations
- Presentations
- Stakeholder Engagements
- Effective Communications

PROFESSIONAL WORK HISTORY

OWNER | RESOURCE ENVIRONMENTAL, INC.

JANUARY 2017-PRESENT

Perform an integral role in delivering end-to-end leadership and managerial support with full accountability for building all aspects of the demolition division from inception including manpower, operational processes & procedures and daily project standards. Leverage advanced industry knowledge and professional acumen to strategically guide organization through the critical developmental phase, while hiring, coaching, training and developing project crew members, establishing project operations, and ensuring the highest levels of safety standards are maintained.

- ◆ **Oversee and manage** client relationships, secure new business engagements, and all aspects of safe and profitable project execution
 - ◆ **Execute strategic industry-focused goals** in alignment with company objectives such as driving revenue growth, profitability and maintaining the highest levels of safety management standards
 - ◆ **Leverage industry network** and business relations while operating across public & private sectors to secure new business engagements
- **Manage site operations** and lead a team of 30+ personnel
 - **Strategically identify new bidding opportunities.**
 - **Communicate** with valued clientele and manage all project requirements

PERSONNEL

Resume – Richard Miller – Continued

RICHARD BRADLEY MILLER

(562) 400 - 7560

Los Angeles, CA - 90066

Miller@resource-env.com

PROFESSIONAL WORK HISTORY CONTINUED...

UNLIMITED ENVIRONMENTAL, INC.

2008 - 2016

DIVISION HEAD AND SITE LEADER FOR DEMOLITION & ABATEMENT

Brought on board to build the demolition business and abatement unit from inception to implementation. Succeeded in enabling demolition business growth **from \$0 to \$38M+ within 7.5 years**. Strategically developed and cultivated business strategies & procedures in collaboration with civil engineers to improve reliability and consistency of demolition and abatement projects. Maintained full accountability for monitoring all aspects of site operations, project estimation, safety standards and cost effective process implementation. Supervised diverse crews, overcame environmental barriers and created new strategies to improve project functionality and operational efficiency. Delivered recommendations for implementing industry best practices regarding safety standards and cost effective processes to optimize overall execution.

REMEDICATION & DEMOLITION PROJECTS:

- ♦ **2010 - 2013: Sunkist Growers, Ontario** - Performed project estimation and due diligence to remediate 1M+ SF of fire proofing removal, transit panels and ground remediation, along with demolition of razing 19 structures - **Results:** Gained over \$1M of recycled metals, by removing 30k tons of contaminated soils and crushing 70k tons of concrete graded over site for new build
- ♦ **2013: Sempra/Southern California Gas, Montebello CA** - Estimated and managed remediation & demolition of abandoned gas plant. Systematically purged and remediated 5k+ lineal feet of pipe and miscellaneous equipment. Craned over live high pressure gas lines utilizing 350 ton crane. - Torched 110k tons of 4 Catalysts Vessels - **Results:** Generated 3,800+ tons of scrap materials

ABATEMENT & DEMOLITION PROJECTS:

- ♦ **2013 - 2014: Friars Club, Beverly Hills CA** - Project managed abatement and demolition through shrink wrapping entire building to protect the adjacent Beverly Hills Hilton and Peninsula Hotels
- ♦ **2013: UCLA Engineering 1A Building, Los Angeles, CA** - Project managed removal of floor tile, mastic, TSI piping, and the razing of the 68,000 sq ft building - Closely collaborated with senior management to remove over 1000 truckloads of debris during school hours

ABATEMENT, DEMOLITION & RESTORATION

- **2014 Beale AFB, Marysville Balfour Beatty Construction** - 505 military family homes - Accomplished the project on time (within two years) and within budgets - **Total Cost: \$5.8m**
- **2015 Cannon AFB, New Mexico Balfour Beatty Construction** - **401 military homes - \$4.5M** - Results: Applauded and recommended by the client and the Air Force after the successful completion at Beale AFB
- **2016 CSUMB Big Demo Phase I, Formerly Fort Ord** - Processed 60k+ tons of concrete - razed of 10 former military concrete structures three story high over 750,000 SF site
- **2016 CSUMB, Shamata Yard** - Razed 12 buildings of the former military maintenance yard

MARCOR ENVIRONMENTAL, LP

2003 - 2008

SENIOR DEMOLITION PROJECT MANAGER FOR SOUTHERN CALIFORNIA

Charged with full responsibility for the management and success of large-scale construction projects including customer relations, pre-construction, bid processes, health & safety issues, environmental concerns, and the cost/value of operations. Implemented and maintained company strategy and policies for sustainability, health & safety, quality, environmental, training and development. **Led 30+ member project crew**, while ensuring operational readiness of heavy equipment ranging from heavy iron, excavators, cranes, track loaders, skid steers, forklifts, and multiple attachments including sheers, breakers, processors and magnets. Strategically implemented cost effective cross-functional team processes.

ABATEMENT, DEMOLITION & BACKFILL PROJECTS:

- ♦ **2004 - 2005: Del Amo Fashion Center, East Wing** - over 600,000 SF of the east wing of the mall - Abatement of the entire roof, floor tile and mastic, fireproofing and TSI throughout, along with demolition of the razing of the entire east wing. Removed 3300+ tons of concrete
- ♦ **2004: Ray Arts Studios, Canoga Park** - 11 acre abatement and demolition project. Crushed concrete and left for future grading
- ♦ **2003: Target, Tucson:** Project managed the \$1.7 million abatement, demolition and backfill of 250,000 SF building in three months - administered basement walls breaking to 7' down and backfilling with 110,000 cubic yards of soil

- **Aided business development efforts** and project managed **contract work** for the organization
- Managed abatement & demolishing of multiple buildings at **Aberdeen Proving Grounds and the Federal Building**
- **Managed interior demolition** of two buildings (**Amgen, Thousand Oaks**) in 2007, with 100% operational readiness during project continuation

PERSONNEL

Resume – Richard Miller – Continued

RICHARD BRADLEY MILLER

(562) 400 - 7560

Los Angeles, CA - 90066

Miller@resource-env.com

PROFESSIONAL WORK HISTORY CONTINUED...

MARCOR ENVIRONMENTAL, LP

2003 - 2008

SENIOR DEMOLITION PROJECT MANAGER FOR SOUTHERN CALIFORNIA

REMEDIATION AND DEMOLITION:

- ♦ **2006: Microsemi Semiconductor Plant, Santa Ana** - Semiconductor Plant: Abated of all hazardous materials; demolished $\frac{3}{4}$ of the building, shoring the remaining walls for future build. Project time - 4 months
- ♦ **2005: Excide Battery Plant, City of Industry** - 8 acre Site - Managed asbestos abatement, along with isolated contaminated concrete and soils. Crushed 20,000 tons of concrete and left onsite

- **Shared best practices** and supported management in decision making
- **Managed estimation** and project costing to ensure accuracy, profitability and competitive edge
- **Ensured commercial considerations** and never compromised crew safety

DAMILLE METALS, INC.

1983 - 2001

OPERATIONS MANAGER / PROJECT ESTIMATION MANAGER

Earned fast-track promotions based outstanding performance in diverse on-site operational roles and as a heavy equipment operator on demolition sites. Promoted to **Demolition Supervisor**, and later on assigned a leadership role as the **Head of Demolition Operations**. Guided organizational growth through initiating decommissioning of plants, while developing organizational capabilities in industrial demolition.

MILESTONE PROJECTS:

- ♦ **1995: Rocketdyne, Santa Susana** - Efficiently managed demolition of the 300' tall original space shuttle VTS1 testing pad at Rocketdyne (now Pratt Whitney) in Santa Susana - **Results:** Recycled over 5000 tons of steel and 500 tons of non-ferrous generating **\$1M+ in scrap**
- ♦ **1995: Kaiser Steel Generating Plant, Fontana** - **Demolished** an abandoned generating plant at Kaiser Steel in 9 months - cut 1000+ tons of copper windings and delivered to mills for recycling. **Results:** Project generated **\$3.5+ million** with over 3000 tons of steel
- ♦ **1996: JR Simplot El Centro Amonia Nitric Acid Plant** - Dismantled 80% of the plant and sold for reuse - Abated over 1.5 million dollars of asbestos removal; 50k+ LF of pipe was removed and sold for reuse. **Results: Generated \$3M+ in assets recovery and \$1M in scrap**
- ♦ **1996: Geo Thermal Plant, El Centro** - Demolished a non-operating geo thermal plant. **Results:** Sale of the turbine and the recycling of ferrous and non-ferrous metals generated **\$2M+** in salvage and scrap

- **Provided project leadership** to 120+ workers, 14 excavators, 28 trucks and over 2500 roll-off bins
- **Dismantled a gas holder** across the street from the Long Beach Airport, tank was a 125' tall and over 100' round tank, in a (6) month time frame - **Results:** Generated 3000+ tons of reusable plate, cut into 8' x 4' pieces.
- **During early tenure** gained expertise in operating heavy equipment in refineries such as, TOSCO, Texaco, Shell and Mobil
- **Acquired in-depth knowledge** for operating excavators, shears, loaders, and other types of heavy equipment

EDUCATION QUALIFICATIONS

COMPLETED 11 HUMAN RESOURCES COURSES AT PHOENIX UNIVERSITY (IN-PERSON)

- Gained insight into people management, HR operations and team leadership processes

CSS CERTIFICATION FROM THE NATIONAL SAFETY COUNCIL

- Engaged in comprehensive safety training pre-industry requirements
- Completed all required courses while also training at various companies with a focus on safety standards

CERTIFIED ASBESTOS SUPERVISOR 40-HOUR COURSE

CERTIFIED HAZWOPER 40-HOUR COURSE

LEAD AND OSHA CERTIFIED 40-HOUR COURSE

PROFESSIONAL AFFILIATIONS

National Demolition Association (NDA), Member | Institute of Scrap Recycling Industries (ISRI), Member

PERSONNEL

Resume – Cynthia Skiff, President

CYNTHIA SKIFF

(619) 279 - 2896

cynthia@resource-env.com

President

Subject Matter Expertise: Remediation & Demolition Industry

HIGH VALUE DEMOLITION PROJECT LEADERSHIP ■ SAFETY CULTURE & COMMITMENT ■ SUSTAINABLE & PROFITABLE COMPANY GROWTH

Results-driven President with forward-thinking approach centered on company success and competitive growth. Demonstrated record of success in building successful teams and managing profitable operations.

SKILLS:

- ◆ Performance metrics analysis,
- ◆ Policy and procedure development
- ◆ Relationship building and retention
- ◆ Financial administration
- ◆ Financial management
- ◆ Business planning
- ◆ Business administration

PROFESSIONAL WORK HISTORY

President | RESOURCE ENVIRONMENTAL, INC. January 2023-Present

Vice President February 2018-December 2022

- ◆ Identified issues with production, workforce and material sourcing and implemented successful solutions.
- ◆ Spearheaded cross-functional initiatives across departments to achieve business goals for bottomline profits.
- ◆ Resolved issues and recommended actions based on production and compliance reports.
- ◆ Monitored industry trends, keeping current on latest changes and competition in industry.
- ◆ Identified opportunities to improve business process flows and productivity.
- ◆ Increased workflow by analyzing data and maximizing opportunities for improved productivity across several areas.
- ◆ Employed optimal safety practices to reduce worksite complaints and hazards.
- ◆ Demonstrated proficient leadership skills to motivate employees and build competent teams.
- ◆ Established performance goals for department and outlined processes for achievement.
- ◆ Oversaw accounts payable and receivable to track income and expenditures, drive statutory compliance and provide quantitative financial information.
- ◆ Completed in-depth analyses of risks to control company profile, enhance systems and track legal concerns.
- ◆ Oversaw deployment of strategic business plans to accomplish accounting, compliance and revenue targets.
- ◆ Conducted detailed analysis of company financial information to drive internal and external financial reporting, stewardship of company assets and ownership of cash management.
- ◆ Prepared accurate financial statements at end of quarter to summarize financial health and performance of business.

EDUCATION QUALIFICATIONS

SAN DIEGO STATE UNIVERSITY- SAN DIEGO, CA

- ◆ Bachelor of Science: Business Management

Certifications

- ◆ RMO for B General Building License Classification
- ◆ RMO for HAZ Hazardous Substance Removal License Classification

PERSONNEL

Resume – Chase Tinsley, Director, Bids and Project Management

CHASE TINSLEY

(530) 379-6687

chase@resource-env.com

Director, Bids and Project Management

Subject Matter Expertise: Remediation & Demolition Industry

HIGH VALUE DEMOLITION PROJECT LEADERSHIP ■ SAFETY CULTURE & COMMITMENT ■ SUSTAINABLE & PROFITABLE COMPANY GROWTH

Highly-motivated, detail-oriented construction manager with over 10 years of experience in the demolition and hazardous material abatement/remediation industries. Licensed General Engineering Contractor. With perseverance and drive, successfully built strong foundations for continued growth with current employer, increasing revenue and broadening company experience. Facilitated multi-million dollar demolition and abatement projects acting as both prime contractor and subcontractor. Strong oral and written communication in dispute resolution, contract & change order negotiation, and bid protests. High level of industry knowledge. Hard working and strives for growth.

SKILLS

- Demolition
- Decommissioning
- Hazardous Materials
- Abatement
- Remediation
- Project Management
- Bid Management
- Bid Protests
- Bid and Prequalification Strategy
- Contract Management
- Change Orders
- Public Works
- Federal/Military
- Labor Compliance
- Dispute Resolution
- Submittals
- Work Plans
- Scheduling
- Business Development

PROFESSIONAL WORK HISTORY

Resource Environmental, Inc. *Director, Bids and Project Management*

2018-Present

- Oversee the preparation and submission of all bids and proposals. Review pricing from estimators to ensure accuracy and compliance with specifications. Solicit and guide subcontractors. Strategize bid pricing. Complete detailed bid protests when appropriate, with an 80% success rate in 2021.
- Search for bid and prequalification opportunities. Strategize workarounds for experience deficiencies. Successfully obtained three City of LA master contracts and prequalified with LACCD for its PQSP 5 Mil and Under Program. Resource is the only demolition/abatement contractor currently prequalified - the program is tailored for General Contractors.

PERSONNEL

Resume – Chase Tinsley – Continued

- Oversee, assist, or directly manage demolition and abatement projects ranging in size from \$100,000 to over \$5,000,000. Encourage company growth by competing for and completing non-demolition/abatement contracts with similarities to accustomed work. List of projects available upon request.
- Persistently encouraged company participation in the 2020 Wildfire Debris Cleanups. Successfully obtained a subcontract generating \$3,750,000 in revenue in 2.5 months with only 3 crews. Directly managed the project.
- Oversee (or directly prepare, when high aptitude is necessary) the development of detailed work plans and agency submittals, permits, CPM scheduling, waste management reporting, and safety programs. **2013-2018**
- Class A General Engineering Contractor License - Responsible Managing Employee

TJ Demolition and Excavation *Office Manager/Project Manager*

- Directly managed all tasks required for a small business, including Accounts Payable, Accounts Receivable, G/L, Financial Analysis, Payroll, Labor Compliance
- Estimating/Project Management. Notable projects include Beale AFB housing demolition of 100 + homes and Phase 1 Demolition at Sierra Army Depot.
- Prepared bids and proposals, managed contracts, developed relationships with General Contractors.

Delta Oilfield Services, Inc. *Asst. Office Manager/Project Coordinator* **2011-2014**

- Assisted or directly managed all tasks required for a small business, including Accounts Payable, Accounts Receivable, G/L, Financial Analysis, Payroll, Labor Compliance.
- Estimating/Project Management. Notable projects include IDIQ demolition contracts at Travis AFB, On-Call Caltrans Demo, and Cache Creek Casino.
- Assisted in the preparation of bids and proposals.
- Assisted with bin and equipment rentals.

PERSONNEL

Resume – Jim Rawson, Sr. Project Executive

JIM RAWSON

(951) 475 – 5650

Corona, Ca

jim@resource-env.com

Sr. Project Executive

Subject Matter Expertise: Facility & Plant Decommissioning & Industrial Demolitions | Structural Demolition & Remediation

HIGH VALUE D&D PROJECT LEADERSHIP ■ SAFETY CULTURE & PROJECT COMMITMENT ■ SUSTAINABLE & PROFITABLE COMPANY GROWTH

President of Cornerstone Demolition with the highest Strategic-Thinking, Industry Thought Leader offering 25+ years of hands-on experience in managing, completing, estimating, negotiating, and oversight of 100s of large-scale demolition, decommissioning, and remediation projects throughout the United States. Deliver sustainable, profitable growth by managing client relationships, securing new multimillion-dollar contracts/business, building competent team and adhering to strict safety standards. Over 30+ years in providing expert leadership for specialized, complex, demolition, remediation, abatement, and site restoration projects. Possess proven industry depth and knowledge and applied expertise while utilizing valued engineering to facilitate cost effective processes to achieve a competitive advantage. Maintain superior safety record with no major accidents during entire career which included large-scale demolition projects for major organizations. Created valued industry relationships with leading organizations, top stakeholders, and high net worth clientele.

IMMEDIATE VALUE OFFERED

- ♦ **MANAGEMENT & LEADERSHIP COMPETENCIES:** Manage and train large employee base across the United States, while supervising millions of dollars in specialized heavy equipment, managing start to close project operations, devising cross functional processes and strategic critical decision making.
- ♦ **PROJECT TEAM LEADER:** Highly regarded trusting industry reputation of completing projects on-time with a proven ability to accurately bid projects to avoid cost surprises and unanticipated change orders after project commencement.
- ♦ **VALUE ENGINEERING:** Designed and implemented work plans, means and methods, and procedural plans for some of the largest and most high-profile infrastructure, demolition, abatement, and environmental remediation projects.
- ♦ **ESTIMATION:** Managed high exposure and level turnkey demolition projects, from estimating through the successful completion, for some of the leading industrial, governmental, private, commercial, and property owners.
- ♦ **D&D Project Commercial Operations:** Managed branch budgets, operational & commercial risks, managed compliance, negotiated and secured new contracts (Ex: \$50M Previous Employer).
- ♦ **DEMOLITION & DECOMMISSIONING:** Deliver consistently high standard of demolition and decommissioning services, in full compliance with regulations, across a wide range of facilities and industrial sites.
- ♦ **KEY PROJECTS:** Schulyer Heim Bridge, super structure demolition over and under water; Bunker 99 the largest bunker ever demolished over 150,000 tons of High PSI concrete; Texas Stadium Implosion Demolition, one of the largest stadiums ever imploded and demolished; Long Beach high rise building; Reunion Arena one of the most complex demolition by mechanical means, Charlette Colosseum implosion, 250' material silo Cemex downtown Sacramento, and Midland high rise 26 story implosion in downtown setting.

CORE COMPETENCIES

MANAGEMENT, LEADERSHIP, & OPERATIONAL SKILLS:

- Managing Large Crews
- New Business Development
- Strategic Planning and Execution
- Safety Standards and Management
- Training and Development
- Heavy Equipment Management
- Cross Functional Collaboration
- Contract Management
- Bidding Procedures
- Cost Effective Processes
- Relationship Building
- Deal Negotiations
- Presentations
- Stakeholder Engagements
- Plant Demolition & Decommissioning
- Site Restoration
- Remediation Projects

PERSONNEL

Resume – Jim Rawson – Continued

Jim Rawson

(951) 475 – 5650

Corona, Ca

jimmrawson@yahoo.com

PROFESSIONAL WORK HISTORY

CORNERSTONE DEMOLITION CORP.

MAY 2017-PRESENT

PRESIDENT

President for Cornerstone Demolition Corp. located in Southern California where I am the managing partner of a demolition, paving, service saw cutting, and grading company. Cornerstone is exceeded 10 million in annual sales in first year since being established in 2018. Completing complex demolition projects from highway demolition work, to saw cutting, and asset recovery projects.

- ♦ Managed all aspects of demolition company.
- ♦ Secured new projects.
- ♦ Execute strategic industry-focused goals to establish new demolition company.
- ♦ Oversight of all operators and field personnel.
- ♦ Managed all estimating and project management functions.
- ♦ Secured project and operational funding.
- ♦ Execute cost tracking methods to ensure percentage accuracy.

Ferma Corporation

August 2014 – June 2017

NATIONAL DEMOLITION MANAGER

Perform an integral role as a Division Manager and leadership with full accountability for building all aspects of new branch for a national demolition division from inception including manpower, operational processes & procedures, and daily branch standards. Strategically guide organization through the critical developmental phase, while hiring, coaching, training and developing project team members, establishing project operations, and ensuring the highest levels of safety standards are maintained.

- ♦ Oversee and manage client relationships, secure new business engagements, and all aspects of safe and profitable project execution.
- ♦ Execute strategic industry-focused goals in alignment with corporate objectives such as profitability, growth revenue, and maintaining the highest levels of safety management standards.
- ♦ Leverage industry network and business relations while operating across public and private sectors to secure new business engagements.
- ♦ Complete estimating oversight establishing over \$47 million in revenue within a first year of commencement.
- ♦ Manage all site operations and lead a team of 50+ personnel.
- ♦ Strategically identify new bidding opportunities.
- ♦ Communicate with valued clientele and manage all personnel and project requirements.

CST ENVIRONMENTAL, NCM DEMOLITION & REMEDIATION, AND NORTHSTAR DEMOLITION AND REMEDIATION

November 2010- August 2014

Senior Demolition Manager

Managed & estimated all phases of demolition, environmental remediation, asset management, and industrial demolition facilities with budgets of up to \$75M. Responsible for the development of demolition estimating activities within all regions of the eleven Western States as well as the South and Southeastern regions creating new opportunities for work not only in Texas, but New Mexico, Oklahoma, Missouri, Colorado, Mississippi, and Kansas.

- ♦ Estimate & manage all demolition and remediation projects
- ♦ Execute cost tracking measures
- ♦ Manage demolition and remediation operators and laborers
- ♦ Secure changed conditions
- ♦ Build relationships with clients
- ♦ Project pre-planning and execution oversight
- ♦ Project negotiating

PERSONNEL

Resume – Jim Rawson – Continued

Jim Rawson

(951) 475 - 5650

Corona, Ca

jimmrawson@yahoo.com

PROFESSIONAL WORK HISTORY CONTINUED...

A&R Demolition

January 2008 - November 2010

DALLAS DIVISION MANAGER

Provided site Management & Estimating on a diverse range of demolition and infrastructure projects. Responsible for all development of business, estimating, and project management in the Texas and Oklahoma region of the United States. Responsible for landing some of the most historic projects that included Texas Stadium Demolition and Reunion Arena Demolition projects.

- ◆ Manage branch and personnel
- ◆ Complete oversight on all estimating and project managers
- ◆ Manage all projects
- ◆ Negotiated and secured all demolition and remediation contracts

RPG, Inc.

March 1992-January 2008

PRESIDENT & OWNER

Served as President and CEO for RPG, Inc. located in Southern California where I managed a demolition, structural concrete, paving, and grading company. RPG, Inc. exceeded 15 million in annual sales. Completing diverse construction, demolition projects from waterway bridges to parking garage demolitions.

- ◆ Managed all aspects of demolition company
- ◆ Secured new projects
- ◆ Oversight of all operators and field personnel
- ◆ Managed all estimating and project management functions
- ◆ Secured project and operational funding

EDUCATION QUALIFICATIONS

- ◆ CSUSB-Business 1992
- ◆ RCC-General ED 1988-1990
- ◆ CALIFORNIA CONTRACTOR LICENSE - C21 BUILDING DEMOLITION
- ◆ CALIFORNIA CONTRACTOR LICENSE - C12 EARTHWORK AND PAVING
- ◆ CSS CERTIFICATION FROM THE NATIONAL SAFETY COUNCIL
- ◆ CERTIFIED ASBESTOS SUPERVISOR 40-HOUR
- ◆ CERTIFIED HAZWOPER 40-HOUR
- ◆ OSHA AND LEAD CERTIFIED 40-HOUR

PROFESSIONAL AFFILIATIONS

- ◆ National Demolition Association (NDA), Member and Award Winner
- ◆ ACI Previous Member
- ◆ Institute of Scrap Recycling Industries (ISRI)

PERSONNEL

Resume – Albert Sanchez, Jr., Sr. Estimator/Project Manager

ALBERTO SANCHEZ JR.

(562) 447-3386

albert@resource-env.com

Demolition and Abatement Estimator and Project Manager

Subject Matter Expertise: Remediation & Demolition Industry

HIGH VALUE DEMOLITION PROJECT LEADERSHIP ■ SAFETY CULTURE & COMMITMENT ■ SUSTAINABLE & PROFITABLE COMPANY GROWTH

10+ years of experience in hazardous material abatement and demolition industry--asbestos, lead, mold, soft and structure demolition

SKILLS

- Managed client technical interface to ensure client project expectations are understood and that the project staff exceed the expectations while maintaining projected revenue and profit goals.
- Monitor and manage the progress, budget and schedule of all assigned projects.
- Oversee contractor activities and ensure they are executed in accordance with the construction schedule, design, federal, state and local regulations.
- Responsible for all phases of work, including developing bid opportunities for demolition, site clearing/remediation and abatement projects; estimate project values, prepare/submit bid proposals, review all phases of construction contracts, direct interaction with client for contract negotiations and project management, manage job costing to ensure project profitability and manage all aspects of field work from start to finish.
- Managed small and large-scale demolition and abatement projects.
- Thorough knowledge of local, state and federal rules and regulations applicable to asbestos and lead remediation construction work.
- Proven record of completing remediation projects on schedule, without budget overruns and in a safe, healthful and regulatory compliant manner.
- Thorough understanding of and experience in implementing corporate health and safety programs at the jobsite.
- Develop Job Hazard Analyses, Task Hazard Analysis, Activity Hazard Analyses.
- Develop company safety programs and policies.
- New hire training
- Jobsite safety audits
- Conduct monthly safety meetings
- Ensure OSHA and EM-385 safety compliance.

PROFESSIONAL WORK HISTORY

Resource Environmental, Inc <i>Demolition & Abatement Estimator & Project Manger</i>	2014-Present
H2 Environmental, Inc. <i>Project Manager</i>	2012-2014
Unlimited Environmental, Inc. <i>Foreman</i>	2011-2012

PERSONNEL

Resume – Steven Scherbarth, Demolition Superintendent

STEVEN SCHERBARTH

(714) 321 - 0748

sscherbarth@resource-env.com

Demolition Superintendent

Subject Matter Expertise: Remediation & Demolition Industry

HIGH VALUE DEMOLITION PROJECT LEADERSHIP ■ SAFETY CULTURE & COMMITMENT ■ SUSTAINABLE & PROFITABLE COMPANY GROWTH

9 years of experience in the hazardous material abatement and demolition industry - including selective, structural, and interior-demolition. Certified Asbestos Abatement Supervisor, Fall Protection Certified, HAZWOPER Certified, OSHA 30 Certified. Managed field activities as both an Onsite Competent Person and as a Project Superintendent for crew sized between 3 -50 manpower.

SKILLS

- direct interaction with clients for continued productivity and safety on job sites; manage job costing to ensure project profitability; oversee and provide quality control of all aspects of field work from start to finish.
- Experienced in the demolition and abatement of hazardous materials from commercial sites, including:
 - hospital
 - schools
 - high rise
 - refinery
 - military
 - fire disaster recovery demolition
- Experienced in the demolition and abatement of hazardous materials from residential sites, including:
 - apartment and condominium complexes
- Enforce local, state and federal rules and regulations applicable to demolition, asbestos and lead remediation work.
- construction of containments
- setup of engineering controls and BMPs
- utilization of safe and compliant work practice
- implementation of employee exposure monitoring
- appropriate and proper use of personal and respiratory protection equipment

PROFESSIONAL WORK HISTORY

Demolition Superintendent RESOURCE ENVIRONMENTAL, INC.	2017-Present
Demolition Superintendent Unlimited Environmental	2015-2017
Demolition Laborer Unlimited Environmental	2013-2014

Licensing, Insurance, and Bonding Capacity

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CONTRACTORS STATE LICENSE BOARD

Pursuant to Chapter 9 of Division 3 of the Business and Professions Code
and the Rules and Regulations of the Contractors State License Board,
the Registrar of Contractors does hereby issue this license to:

RESOURCE ENVIRONMENTAL INC

License Number 864417

to engage in the business or act in the capacity of a contractor in the following classifications:

C21 - BUILDING MOVING, DEMOLITION
ASB - ASBESTOS
B - GENERAL BUILDING CONTRACTOR
HAZ - HAZARDOUS SUBSTANCES REMOVAL

Witness my hand and seal this day,

August 12, 2019

Issued September 19, 2005

Handwritten signature of Johnny Simpson in cursive script.

Johnny Simpson, Board Chair

This license is the property of the Registrar of Contractors,
is not transferable, and shall be returned to the Registrar
upon demand when suspended, revoked, or invalidated
for any reason. It becomes void if not renewed.

Handwritten signature of David R. Fogt in cursive script.

David R. Fogt, Registrar of Contractors



CONTRACTORS STATE LICENSE BOARD

Pursuant to Chapter 9 of Division 3 of the Business and Professions Code
and the Rules and Regulations of the Contractors State License Board,
the Registrar of Contractors does hereby issue this license to:

RESOURCE ENVIRONMENTAL INC

License Number 864417

to engage in the business or act in the capacity of a contractor in the following classifications:

C22 - ASBESTOS ABATEMENT
D63 - CONSTRUCTION CLEAN-UP
A - GENERAL ENGINEERING CONTRACTOR

Witness my hand and seal this day,

August 12, 2019

Issued September 19, 2005

Handwritten signature of Johnny Simpson in cursive.

Johnny Simpson, Board Chair

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for any reason. It becomes void if not renewed.

Handwritten signature of David R. Fogt in cursive.

David R. Fogt, Registrar of Contractors



CONTRACTORS
STATE LICENSE BOARD
ACTIVE LICENSE



License Number **864417**

Entity **CORP**

Business Name **RESOURCE ENVIRONMENTAL INC**

Classification(s) **C21 ASB B HAZ C22 C61/D63 A**

Expiration Date **09/30/2023**

www.csib.ca.gov



State of California



Department of Industrial Relations

DIVISION OF OCCUPATIONAL SAFETY AND HEALTH

Certificate of Registration for Asbestos-related Work

Certificate No. 910

Expiration Date 8/10/2024

Resource Environmental, Inc.

(Name of Employer)

is duly registered by the Division of Occupational Safety and Health in accordance with the California Administrative Code, Title 8, Article 2.5 for asbestos-related work.


Division of Occupational Safety and Health
FOR KEVIN GRAULICH

Effective Date 8/10/2023

Contractor's License No. 864417

This registration is valid only when the following requirements and conditions are met:

1. The registered employer shall safely perform asbestos-related work in compliance with relevant occupational safety and health regulations.
2. The registered employer shall notify the Division of changes in work locations or conditions as specified by Section 341.9 of Title 8 of the California Administrative Code.
3. The registered employer shall post a sign readable at 20 feet at the location of any asbestos-related work stating:

**Danger - Asbestos
May Cause Cancer - Causes Damage to Lungs
Authorized Personnel Only**

4. A copy of the registration shall be posted at the jobsite beside the Cal-OSHA poster.
5. The registered employer shall provide a copy of this registration certificate to the prime contractor and any other employers at the site before the commencement of any asbestos-related work.
6. The registered employer shall conduct a safety conference prior to the commencement of any asbestos-related work as specified by Section 341.11 of Title 8 of the California Administrative Code.
7. The registered employer acknowledges the Division's right to revoke or suspend this registration as provided by Section 341.14 of Title 8 of the California Administrative Code.

United States Environmental Protection Agency

This is to certify that

Resource Environmental, Inc.

has fulfilled the requirements of the Toxic Substances Control Act (TSCA) Section 402, and has received certification to conduct lead-based paint activities pursuant to 40 CFR Part 745.226

In the Jurisdiction of:

All EPA Administered Lead-based Paint Activities Program States, Tribes and Territories

This certification is valid from the date of issuance and expires April 28, 2026

LBP-23762-2

Certification #

October 13, 2022

Issued On



A handwritten signature in black ink that reads "Michelle Price".

Michelle Price, Chief

Lead, Heavy Metals, and Inorganics Branch

United States Environmental Protection Agency

This is to certify that



Resource Environmental, Inc.

has fulfilled the requirements of the Toxic Substances Control Act (TSCA) Section 402, and has received certification to conduct lead-based paint renovation, repair, and painting activities pursuant to 40 CFR Part 745.89

In the Jurisdiction of:

All EPA Administered States, Tribes, and Territories

This certification is valid from the date of issuance and expires April 23, 2030

NAT-23762-4

Certification #

October 13, 2022

Issued On



Michelle Price, Chief

Lead, Heavy Metals, and Inorganics Branch



CRUM & FORSTER®

A FAIRFAX COMPANY

Crum & Forster

305 Madison Avenue, Morristown, NJ 07962

T +1 (973) 490-6600

www.cfins.com

April 3, 2023

Resource Environmental, Inc.

13100 Alondra Blvd. #108

Cerritos CA 90703

RE: Resource Environmental, Inc. - Bonding Capacity

To Whom It May Concern:

United States Fire Insurance Company a Crum & Forster Company has had the pleasure of handling the surety bonding needs of Resource Environmental, Inc (REI). since 2015. We have established a surety line of \$25,000,000.00 single/\$50,000,000.00 aggregate with this client. At this time, they have more than 50% available on their line. This is a working line of credit and is not an indication of the maximum limits we would consider.

United States Fire Insurance Company (NAIC #21113) maintains an A.M. Best Rating of A XIV, is listed on the Federal Register of approved sureties and is licensed to do business in the State of California.

Our consideration would be based on the satisfactory completion of our normal underwriting requirements, which include, but are not limited to, our satisfactory review and approval of the contract terms and conditions, our contractor's financial condition at that time, his overall work program, verification of project financing and other pertinent underwriting criteria.

Please be advised that this letter is not a commitment to provide any specific bond (s) and is provided solely as an indication of our support. The execution of any bond or bonds is a matter between the contractor and us. We assume no liability to you or any third party in providing this letter.

Resource Environmental, Inc. authorized United States Fire Insurance Company surety agent is:

FOUNDATION RISK PARTNERS, CORP.
c/o William Syrkin
5530 Trabuco Road, Irvine, CA 92620
(949) 679-7144

Our experience with REI has been an exceptional one and we highly recommend them to you and anyone else seeking their services. If you have any questions or require additional information, please do not hesitate to contact the undersigned at (949) 679-7116.

Sincerely,

Rebecca Haas-Bates, Attorney-in-Fact



CALIFORNIA ALL-PURPOSE ACKNOWLEDGMENT

CIVIL CODE § 1189

A notary public or other officer completing this certificate verifies only the identity of the individual who signed the document to which this certificate is attached, and not the truthfulness, accuracy, or validity of that document.

State of California)
County of Orange)

On 04/03/2023 before me, Alma Karen Hernandez, Notary Public
Date Here Insert Name and Title of the Officer

personally appeared Rebecca Haas-Bates
Name(s) of Signer(s)

who proved to me on the basis of satisfactory evidence to be the person(s) whose name(s) is/are subscribed to the within instrument and acknowledged to me that he/she/they executed the same in his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the person(s), or the entity upon behalf of which the person(s) acted, executed the instrument.

I certify under PENALTY OF PERJURY under the laws of the State of California that the foregoing paragraph is true and correct.

WITNESS my hand and official seal.



Signature *[Handwritten Signature]*
Signature of Notary Public

Place Notary Seal Above

OPTIONAL

Though this section is optional, completing this information can deter alteration of the document or fraudulent reattachment of this form to an unintended document.

Description of Attached Document

Title or Type of Document: Letter of Bondability Document Date: 04/03/2023

Number of Pages: One(1) Signer(s) Other Than Named Above: _____

Capacity(ies) Claimed by Signer(s)

Signer's Name: Rebecca Haas-Bates

- Corporate Officer — Title(s): _____
- Partner — Limited General
- Individual Attorney in Fact
- Trustee Guardian or Conservator
- Other: _____

Signer's Name: _____

- Corporate Officer — Title(s): _____
- Partner — Limited General
- Individual Attorney in Fact
- Trustee Guardian or Conservator
- Other: _____

Signer Is Representing: United States Fire Insurance Company

Signer Is Representing: _____

**POWER OF ATTORNEY
UNITED STATES FIRE INSURANCE COMPANY
PRINCIPAL OFFICE - MORRISTOWN, NEW JERSEY**

87160

KNOW ALL MEN BY THESE PRESENTS: That United States Fire Insurance Company, a corporation duly organized and existing under the laws of the state of Delaware, has made, constituted and appointed, and does hereby make, constitute and appoint:

William Syrkin, Rebecca Haas-Bates, Sergio Bechara

each, its true and lawful Attorney(s)-In-Fact, with full power and authority hereby conferred in its name, place and stead, to execute, acknowledge and deliver: Any and all bonds and undertakings of surety and other documents that the ordinary course of surety business may require, and to bind United States Fire Insurance Company thereby as fully and to the same extent as if such bonds or undertakings had been duly executed and acknowledged by the regularly elected officers of United States Fire Insurance Company at its principal office, in amounts or penalties: **Fifty Million Dollars (\$50,000,000).**

This Power of Attorney limits the act of those named therein to the bonds and undertakings specifically named therein, and they have no authority to bind United States Fire Insurance Company except in the manner and to the extent therein stated.

This Power of Attorney is granted pursuant to Article IV of the By-Laws of United States Fire Insurance Company as now in full force and effect, and consistent with Article III thereof, which Articles provide, in pertinent part:

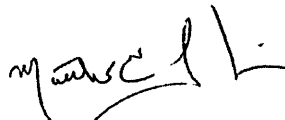
Article IV, Execution of Instruments - Except as the Board of Directors may authorize by resolution, the Chairman of the Board, President, any Vice-President, any Assistant Vice President, the Secretary, or any Assistant Secretary shall have power on behalf of the Corporation:

- (a) to execute, affix the corporate seal manually or by facsimile to, acknowledge, verify and deliver any contracts, obligations, instruments and documents whatsoever in connection with its business including, without limiting the foregoing, any bonds, guarantees, undertakings, recognizances, powers of attorney or revocations of any powers of attorney, stipulations, policies of insurance, deeds, leases, mortgages, releases, satisfactions and agency agreements;
- (b) to appoint, in writing, one or more persons for any or all of the purposes mentioned in the preceding paragraph (a), including affixing the seal of the Corporation.

Article III, Officers, Section 3.11, Facsimile Signatures. The signature of any officer authorized by the Corporation to sign any bonds, guarantees, undertakings, recognizances, stipulations, powers of attorney or revocations of any powers of attorney and policies of insurance issued by the Corporation may be printed, facsimile, lithographed or otherwise produced. In addition, if and as authorized by the Board of Directors, dividend warrants or checks, or other numerous instruments similar to one another in form, may be signed by the facsimile signature or signatures, lithographed or otherwise produced, of such officer or officers of the Corporation as from time to time may be authorized to sign such instruments on behalf of the Corporation. The Corporation may continue to use for the purposes herein stated the facsimile signature of any person or persons who shall have been such officer or officers of the Corporation, notwithstanding the fact that he may have ceased to be such at the time when such instruments shall be issued.

IN WITNESS WHEREOF, United States Fire Insurance Company has caused these presents to be signed and attested by its appropriate officer and its corporate seal hereunto affixed this 28th day of September, 2021.

UNITED STATES FIRE INSURANCE COMPANY



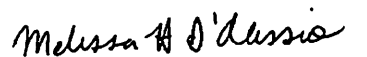
Matthew E. Lubin, President



State of New Jersey }
County of Morris }

On this 28th day of September, 2021, before me, a Notary public of the State of New Jersey, came the above named officer of United States Fire Insurance Company, to me personally known to be the individual and officer described herein, and acknowledged that he executed the foregoing instrument and affixed the seal of United States Fire Insurance Company thereto by the authority of his office.

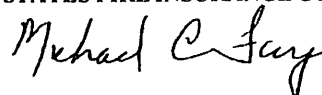



Melissa H. D'Alessio (Notary Public)

I, the undersigned officer of United States Fire Insurance Company, a Delaware corporation, do hereby certify that the original Power of Attorney of which the foregoing is a full, true and correct copy is still in force and effect and has not been revoked.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the corporate seal of United States Fire Insurance Company on the 3rd day of April, 2023.

UNITED STATES FIRE INSURANCE COMPANY



Michael C. Fay, Senior Vice President



REFERENCE LETTERS

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June 30, 2023

Resource Environmental, Inc
Cynthia Skiff President
13100 Alondra Blvd Suite 108
Cerritos, CA 90703

Subject: Profound Gratitude for Exceptional Property Cleanup Efforts after Mosquito Forest Fire

Dear Ms. Skiff,

I am writing to express my deep gratitude for your team's exceptional work in cleaning up and restoring my property affected by the recent Mosquito forest fire near Foresthill, CA. Led by Steven Scherbarth, your team demonstrated unwavering commitment and professionalism, swiftly and efficiently restoring order to the devastated landscape.

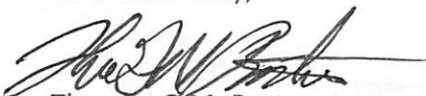
Your team's attention to detail and determination to remove debris and remnants of the fire's aftermath were exemplary, allowing the healing process to begin promptly. Moreover, their compassion and empathy were remarkable as they engaged with the community, listened to concerns, and provided reassurance during this emotionally challenging time.

Beyond physical restoration, your team has breathed new life into our community, instilling hope and unity. Their dedication has played a pivotal role in our ongoing recovery process. I kindly request that you convey my deepest gratitude and appreciation to each member of your team. Their professionalism and pursuit of excellence reflect admirably on your company and serve as an inspiration to others.

Once again, I want to express my profound appreciation for your team's exceptional work. Thanks to their collective efforts, our community can now embark on the journey of rebuilding and forging a brighter future. Their invaluable contribution is truly appreciated.

Thank you for your attention to this matter. I wish you continued success, and I eagerly anticipate the enduring positive impact your company will undoubtedly continue to make in the future.

Yours sincerely,



Thomas G.M. Bartos
CEO, American Bar Quartz Mining Co
Horseshoe Bar Preserve LLC
7430 Morningside Dr
Granite Bay, CA 95746
www.horseshoebarpreserve.com

CC: Jane Christenson, Placer Co CEO
Placer County Supervisors



COMPTON UNIFIED SCHOOL DISTRICT

BUSINESS & ADMINISTRATIVE SERVICES

Facilities, Maintenance, Operations, & Transportation Department
417 W Alondra Boulevard
Compton, CA 90220
Telephone: (310) 639-4321 Ext. 55350
Fax: (310) 631-9871
E-Mail: nholt@compton.k12.ca.us

August 31, 2022

To Whom it May Concern:

Subject: Compton Unified School District
Compton High School (CHS)
Campus-Wide Structure and Utility Demolition Project
313 W Alondra Blvd
Compton, CA 90220

Both the Chief Facilities Officer and the Construction Manager for the Compton High School Campus-Wide Structure and Utility Demolition project have had the privilege of working with Resource Environmental, Inc. (REI) for the last 15 months. REI completed the Compton High School Campus-Wide Structure and Utility Demolition Project as the prime contractor and self-performed the remediation and demolition of the entire CHS campus while providing oversight of several subcontractors. The scope of work included the demolition and hazardous material abatement of over 38 buildings totaling over 340,000 square feet with the removal of over 30,000 lineal feet of utilities across 30 acres. REI removed several underground storage tanks, working closely with the District, its consultant, LA County Public Works, and the Compton Fire Department. Over 35,000 tons of concrete and asphalt were recycled and stockpiled for added value to the school's reconstruction project.

A variety of challenging conditions were encountered throughout the project, due primarily to the centenary age of the high school. The school endured several destructive fires and a major earthquake in 1933, and it was discovered that portions of the campus were rebuilt on top of the preceding construction. The skill and experience of REI's management allowed the District to tackle these challenges head-on, successfully engineering unique, cost-saving solutions in support of the District and its budget. REI was exceptionally cooperative, thorough, and responsive which proved vital to the success of the project.

The District and I highly recommend Resource Environmental, Inc. as a skilled demolition and abatement contractor and hope to work with them again in the future.

Sincerely,

A handwritten signature in blue ink, appearing to read "Chuck Wren", with a long horizontal flourish extending to the right.

Chuck Wren, Construction Manager, Cumming

A handwritten signature in blue ink, appearing to read "Nathaniel C. Holt", with a large, stylized flourish.

Nathaniel C. Holt
Chief Facilities Officer and Bond Program Manager
Compton Unified School District



July 23, 2020

Subject: Letter of Recommendation for Resource Environmental, Inc.

To whom it may concern:

It is our pleasure to provide the following recommendation for the services provided by Resource Environmental, Inc.

Over the past 7 months, we have worked as the Construction Manager alongside Resource Environmental as the General Contractor on the Demolition of Existing Student Services and Student Activities project at El Camino College.

During the project, Resource Environmental showed remarkable professionalism throughout all levels of the company. They have provided a cooperative and solutions-oriented approach and have exhibited extensive knowledge in demolition and abatement – all of which have proven invaluable throughout the project. Further, Resource Environmental displayed a solid commitment to the health and safety of the campus and the project team, even more so with heightened precautions due to the Coronavirus pandemic.

It is with confidence that we endorse the services of Resource Environmental and are looking forward to working with them again in the future.

Yours sincerely,

A handwritten signature in blue ink, appearing to read "Atienza".

**Joann Atienza, LEED Green Associate
Project Manager
Lendlease (US) Construction Inc.
M (213) 435 0563
joann.atienza@lendlease.com**

A handwritten signature in blue ink, appearing to read "Ed Ziaebrahimi".

**Ed Ziaebrahimi
Project Executive
Lendlease (US) Construction Inc
M (213) 440 7968
ed.ziaebrahimi@lendlease.com**



November 12th, 2019

Letter of Reference

To Whom It May Concern,

Resource Environmental, Inc. has just completed the demolition of two eight-unit apartment complexes as well as a gas station for the Hospital District. Scope of work included lead abatement, asbestos abatement, and demolition. The apartment complexes are directly adjacent to the delivery dock of the hospital and the emergency helipad, so coordination was essential. Additionally, the gas station had a history of a previous spill so coordination with the Nevada County Environmental division and the hospital district was also imperative. The District enacted a soil Management Plan in which Resource Environmental implemented seamlessly.

This was my first time working with Resource Environmental, Inc. and I was very impressed. The speed and precision in which the job was executed provided a successful outcome for all parties involved. The coordination efforts and partnering of the team with the District staff enabled for no impacts during the course of the project. The project was also complete far ahead of our expectations.

I would highly recommend Resource Environmental, Inc. for work similar to ours. The team exceeded our expectations in all regards.

If further communication or explanation is needed, I would be happy to comment further on Resource Environmental, Inc.'s superior performance and can be reached at the below contact.

Regards



Dylan Crosby

Director Facilities & Construction Management
Safety Officer
Tahoe Forest Hospital District
10121 Pine Avenue
Truckee, CA 96161
dcrosby@tfhd.com
(530) 582-3571



November 11, 2019

To Whom It May Concern:

Resource was the demolition and abatement contractor for the Point Loma Buildings 58 Demolition and Building 158 Renovation project that I oversaw. The project, valued at \$1,031,000, included the hazardous material abatement, demolition, crushing, and backfill of a 4-story military building (with a basement), totaling over 70,000 square feet.

Resource's owners, Josh Dome and Richard Miller, were available whenever needed. Resource's project staff were highly competent and quickly responded to multiple owner-directed change order requests. The field staff showed the same level of competence and communication - completing tasks on schedule and always keeping me in the loop.

Resource's project execution, safety, and communication exceeded all of my expectations. I highly recommend Resource Environmental, Inc. for any demolition and abatement work.

If you have any questions or concerns, please contact me at

Sincerely,

A handwritten signature in black ink, appearing to read 'C. McArthur', written over a light blue vertical line.

Chuck McArthur
Sr. Project Manager
Barnhart-Reese Construction



BLACK TETRAGON

Geotechnical.Structural.Environmental

Arash Malakan
Black Tetragon
One Park Plaza, Suite 600
Irvine, CA 92614

November 5, 2019

To Whom It May Concern:

I am writing this letter to recommend the services of Resource Environmental, Inc. I was the project manager and the owner's representative for the Former Norton Air Force Base Demolition project where Resource Environmental was the demolition and the abatement contractor. The project, encompassed the hazardous material abatement and demolition of 14 RC, Steel and Wooden frame buildings, equating to over 250,000 square feet of demolition with the removal of 86,500 square feet of hazardous materials. Resource Environmental scope of services was valued at \$1,400,000. Most of the buildings on this former military installation were massive RC structures of large footprints and serving as testing facilities with no windows making the abatement operation a challenge. Even so, Resource Environmental performed their responsibilities with no problems encountered and exceeded our expectations.

Resource's project manager, Nestor Reyes, was always available and very involved. Resource's assigned superintendent, Benjamin Serrano, was well-informed and capable throughout the duration of the project. Resource's office staff were quick, responsive, and detailed regarding this project, and always kept me informed. In general, Resource Environmental staff are knowledgeable, experienced, competent, professional and well-versed on the regulatory and compliance matters associated with their work.

Resource Environmental completed their tasks on time with minimal change orders. I highly recommend Resource Environmental, Inc. for any demolition and abatement project.

If you have any questions, please contact me at (949) 270-2406.

Sincerely,

Arash Malakan

Arash Malakan, Ph.D., PE
CEO



To Whom It May Concern:

As one of the Project Manager's with Myers & Sons-Griffith Joint Venture (MGJV) for the LAWA Utilities & LAMP Enabling Project, I was in charge of working with Resource Environmental, Inc. over the last year as the demolition and abatement subcontractor for the Manchester Square and Travelodge Demolition projects. The \$4,680,000 projects encompassed the hazardous material abatement, demolition, and site restoration of over 40 buildings on 120 acres, clearing the way for multiple future projects at Los Angeles International Airport.

Resource's owners, Richard Miller and Joshua Dome, were involved in every aspect of the project. Resource's assigned superintendents, Steven Scherbarth and Mickey Chand, were knowledgeable and competent throughout the project's duration. Resource's office staff were prompt, responsive, and thorough in all project areas from billing to change orders.

Though both projects did have many obstacles, Resource worked through the issues with MGJV resulting in two successfully completed projects. Resource is a qualified demolition and abatement contractor.

If you have any questions or concerns, please contact me at 562-207-7686 or via email at lhynds@griffithcompany.net.

Respectfully,

Linda Hynds

MGJV Component Project Manager



PIVOX
Corporation

Construction and Remediation

3240 El Camino Real
Suite 230
IRVINE, CA 92602
Tel: (949) 727-1400
Fax: (949) 727-1455

June 21, 2018

Re: Resource Environmental Inc.

To whom it may concern,

PIVOX Corporation has employed the services of Resource Environmental, Inc. over the last 12 years. Since 2011, Resource Environmental Inc. has performed work on over 206 properties, with a Work Order total exceeding \$3.5mm (see attached). The Work consists of asbestos abatement including roof mastics, exterior stucco, floor tiles, transite pipes, windows putty, interior drywalls and lead paint removal and stabilization, plus packaging, manifesting, transport, and disposal of waste at pre-approved sites.

Should you have any questions, please contact me. Thank you.

Regards,

Kamiar Ashraf, CFO
(949) 648-0566 cell
www.pivox.com



PACIFIC
NATIONAL
GROUP

general contractors & construction managers

April 11, 2018

RE: Letter of Recommendation regarding Resource Environmental

To whom it may concern,

I am writing this letter in reference to work in which we have successfully subcontracted between Pacific National Group and Resource Environmental. At Pacific National Group we have been fortunate to have subcontractor such as Resource join us on several very difficult and technical projects spanning over numerous years. In working with Resource in not only demolition but hazardous material abatement we have enjoyed success time and time again.

I would highly recommend Resource to any owner or other contractor, as they have delivered for us time and time again on schedule and within budget.

Sincerely,

P. David Pulley

Senior Estimator



April 10, 2018

Victor Reyes
Project Manager
Resource Environmental, Inc.
6634 Schilling Avenue
Long Beach, CA 90805
vreyes@resource-env.com

Re: Letter of Recommendation for Asbestos Abatement, Lead Paint Removal, and Demolition

To whom it may concern:

This letter serves as a recommendation for Resource Environmental, Inc. and their qualified staff that handle asbestos abatement, lead paint removal and interior demolition. Their qualified staff of Project Managers – notably Victor Reyes, Nestor Reyes, Richard Miller, Superintendent Benjamin Serrano, Foreman Armando Hernandez – along with site workers and office support personnel, work together as a cohesive team to ensure seamless performance of project tasks. We have noted their commitment to excellent communication and rapid response on all projects for which we have worked together.

During their work on the Air Command Center project they performed the abatement, interior demolition and removal of buried transite piping. Air Command is a large former government facility comprising 11 structures with a project budget of \$3,000,000. The Resource team did an excellent job meeting project budgets and schedules and were an asset to the project from start to finish.

Please do not hesitate to contact me if you would like any further details regarding our experience with Resource Environmental, Inc.

Sincerely,

A handwritten signature in black ink, appearing to read "Patrick S. Adams", written in a cursive style.

Patrick S. Adams, President



April 9, 2018

Richard Miller
Resource Environmental
6634 Schilling Ave.
Long Beach, CA 90805

Subj: LETTER OF REFERENCE

To Whom It May Concern:

Richard Miller of Resource Environmental has completed a number of demolition and hazardous material abatement projects for various LLCs we sponsor to develop and manage real estate. These projects include office, parking, multifamily residential, and institutions of various sizes and complexities.

Most recently, Resource completed the accelerated demolition and remediation of a school building near USC with multiple contamination sources. The job required multiple shifts as well as night and weekend work. Resource was proactive in their setup for the job, handled multiple scope changes fairly and without delay, and was so communicative with the project neighbors (a school for the hearing impaired), that the school sent his foreman a card signed by the students.

While we have hired a number of demolition and remediation companies in the past 30 years, we now work almost exclusively with Resource Environmental for two reasons: 1) level of service and 2) Richard's integrity.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Greg Beck', is written over the typed name.

Greg Beck
Executive Vice President
Champion Real Estate Company
11620 Wilshire Blvd., Ste. 1150
Los Angeles, CA 90025
310.312.8047



January 5, 2015

To Whom It May Concern:

I had the pleasure of working with Richard Miller as Senior Project Manager at Unlimited Environmental, on the Beale Air Force Base Project in Marysville, CA from 2012-2014. I would like to extend my sincere recommendation for Richard on any future construction projects and also express my desire to work further with him. Richard worked with me while I worked for Balfour Beatty Construction, the General Contractor, as the Superintendent and main point of representation for Balfour Beatty Construction. Richard brought a difficult project from the conceptual process to completion.

The project consisted of the abatement and demolition of 550 various military housing structures on Beale Air Force Base. This was a very high profile project, demanding an extremely fast-paced schedule working closely with the EPA and the military regulatory division. I worked closely with Richard during the design process through to the abatement and demolition phase.

Richard worked with Balfour Beatty Construction to ensure there were no issues with the future development of the project, working on tight deadlines with the grader. In addition to abatement and demolition, the project scope of work consisted of backfill, compaction, and grade to drain. All scopes of work had to be quality control certified.

Richard Miller and his team met Balfour Beatty Construction's motto of "Zero Harm" with no environmental harm to people or structures. Richard Miller showed Balfour Beatty Construction the rare ability of a contractor to not only complete a fast moving project, but to keep a very diverse team focused on successful completion. I would like to express my confidence in Richard Miller and my desire to work with him and his team on future projects. Please feel free to contact me if you would like to discuss further.

Sincerely,

A handwritten signature in blue ink, appearing to read "Ralph Escarcega", is written over a light blue horizontal line.

Ralph Escarcega
Superintendent

REscarcega@mosscom.com

(760) 978-9319

Moss & Associates
Marine Corps Air Ground Combat Center
Twenty nine Palms, CA. 92278



JAMBO
TRADING

Mark Washburn | President | +14084785641 | washburn@jambotrade.com

March 10th 2017

To whom it may concern:

As acting vice president of Foodpro International in 2011, I was lead consultant for one of the largest abatement and demolition projects in 2011 in Southern California. This particular project known as Sunkist Growers located in Ontario, California, was quite complex as the thirteen-acre project was in the middle of a large residential neighborhood and in the flight path of the Ontario airport. We at Foodpro were very particular as for the qualifications for this particular bid and decided to vet many of the bidders beforehand. I met Richard Miller from Unlimited Environmental Inc. (UEI) during the job walk and it was quite apparent Mr. Miller was quite capable in his knowledge and understanding of the abatement and demolition industry and certainly did his homework for this particular job. During the job walk, Mr. Miller was quite helpful in recommending various options of which in the long run were cost effective for the client.

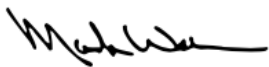
We at Foodpro were quite relieved after reviewing the bids to see UEI was in fact the lowest bidder and in my opinion because of my discussions with Mr. Miller, the most qualified for this particular project. Due to the complexity of this particular project, it was very important to include in the contract for UEI to guarantee the presence of Mr. Miller at the jobsite during the entire process. The scope of this particular project was quite extensive as it included the demolition and razing of over 19 structures of assorted dimensions and unique sub structures, as well as remediation of over one million square feet of fire proofing, transit panels and removal of contaminated ground. UEI or better said, Mr. Miller handled all phases of this

project as a true professional. Following are a few issues during the project that were handled in a professional manner:

1. Due to the flight path of the Ontario Airport, height limitations of the cranes were an issue. Again, Mr. Miller was quite innovative and effective in working with the FAA to mitigate any potential issues with the airport.
2. A few of the structures found at this site were quite old and overbuilt. After removing the top structure, some foundations were three times the size required by today's code. After pointing this out, Mr. Miller noted a change order should be issued but agreed to include it in the original bid.
3. During the demolition process, the crew was required to work around a number of structures including a water processing facility both above and below ground. This inconvenience certainly caused inefficiencies for UEI nevertheless, Mr. Miller came up with innovative options to work around these obstacles while keeping on schedule.

In conclusion, I would like to say, rarely does one find a contractor that is easy to work with, innovative and always looking out for the client. Mr. Miller certainly encompasses all this and more. If the opportunities arise, we would not hesitate to work with Mr. Miller in the near future.

Regards,



Mark Washburn

RESOURCE

ABATEMENT WORK PLAN

Project: 45653 Portola Ave Palm Desert, CA 92260

Contractor:

Resource Environmental, Inc.
13100 Alondra Blvd, Ste #108
Cerritos, CA 90703
562 468-7000
State of California Contractors State License Board
License No. 864417, Classifications: A, B, C-21, C-22, HAZ, ASB, C61/D63
State of California Division of Occupational Safety and Health (DOSH)
Certificate of Registration for Asbestos-Related Work No. 910

Date Prepared: 08/30/2023

Location of Project:

45653 Portola Ave Palm Desert CA, 92260

Hazardous Material Reports:

Hazardous Building Material Survey Report

45653 Portola Ave Palm Desert, CA 92260

By: Air Quality Testing Service

Prepared By: Wesley Willow

Date: July 20, 2023

Abatement Scope of Work:

Abatement of the following asbestos materials as identified in the above referenced Report. Any suspect material not identified in the provided report will be brought to the attention of the third-party consultant.

Less than 1% asbestos containing construction material to be demolished in place. (See demolition work plan)

45653 Portola Ave Palm Desert, CA 92260	Asbestos Containing Materials:
#2 Dining Room	<ul style="list-style-type: none">• Black Mastic
	Lead Containing Materials
#2 Kitchen #2 Bathroom 1 #2 Bathroom 2	<ul style="list-style-type: none">• Light Gray Tile• Dark Gray Tile• Pink Gray Tile
	Other Hazardous Building Materials
	<ul style="list-style-type: none">• Fluorescent Lights• Fixture Ballast• HVAC• Refrigerator

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1. Introduction

It is the intent of Resource Environmental, Inc. (RE) to provide quality demolition/hazard abatement services while ensuring the protection of personnel at the project site and the integrity of the site and the environment. The work procedures presented in this Project Work Plan are the means by which these objectives are to be accomplished.

The following Programs from RE's Manual of Corporate Policies and Programs is the basis from which this Project Work Plan has been developed. Each of these RE Programs complies with all applicable local, state, and federal rules and regulations for asbestos work—in many areas the procedures and practices detailed in these Programs are more rigorous than government regulation.

- Standard Program for Asbestos Work—Standard Safety, Health and Regulatory Compliance Policies and Procedures for Asbestos Work
- Respiratory Protection Program for Asbestos Work
- Medical Surveillance Program for Asbestos Work
- Injury and Illness Prevention Program

2. Regulatory Compliance

All work shall be performed in strict compliance with the following regulations and standards:

- Environmental Protection Agency (EPA) National Emission Standard for Hazardous Air Pollutants (NESHAPS; Asbestos, Subparts A and M, codified in Title 40 of the Code of Federal Regulations, Part 61 Subpart M.
- Environmental Protection Agency (EPA) Asbestos Hazard Emergency Response Act (AHERA), codified in Title 40 of the Code of Federal Regulations, Part 763
- Federal Occupational Safety and Health Administration (OSHA) Construction and General Industry Safety Orders, codified in Title 29 of the Code of Federal Regulations, Parts 1910 (29 CFR 1910) and 1926 (29 CFR 1926).
- California Occupational Safety and Health Administration (Cal-OSHA) Construction and General Industry Safety Orders, codified in Title 8 of the California Code of Regulations (8 CCR).
- Applicable regulations of the State of California Environmental Protection Agency, codified in Titles 22 and 23 of the California Code of Regulations and California Health and Safety Code.
- Applicable regulations of the Air Quality Management District/ Air Pollution Control District.

3. Sequencing of Project Related Events for RE:

- 3.1. Execute contract/purchase order.
- 3.2. Upon receipt of confirmed start date, make required governmental notifications.
- 3.3. Deliver project submittals.
- 3.4. Secure necessary insurance as required by contract.
- 3.5. Attend pre-construction site meeting involving all project stakeholders, proper chain of command and communication channels to be established, all contractors and onsite personnel at multi-employer worksites to be notified of asbestos abatement work, confirmation of start date.
- 3.6. Upon request, revise project work plan, provide additional pre-construction related submittal information.
- 3.7. On start date mobilize equipment, supplies, personnel, and waste receptacles to site.
- 3.8. Isolate regulated work areas, post warning signs and other required notices/permits.
- 3.9. Prepare regulated area containment structures/work areas.
- 3.10. Perform pre-abatement inspections of containments.
- 3.11. Perform abatement of asbestos materials, package generated debris for transportation and disposal.
- 3.12. Arrange for clearance testing (if necessary).
- 3.13. Remove containment structures/regulated work areas upon meeting clearance criteria.
- 3.14. As required, characterize/profile waste streams, prepare waste manifest (hazardous waste manifest to be signed by generator/property owner representative), provide for transportation and disposal of waste.

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- 3.15. Demobilize from site.
- 3.16. Provide project/contract close-out submittals as required by contract.

4. Agency Notifications

- 4.1. Cal-OSHA—In compliance with DOSH Rules, RE shall submit “Temporary Worksite Notification for Asbestos-Related Work” to Cal/OSHA Enforcement Unit District Office nearest to worksite.
- 4.2. South Coast Air Quality Management District (SCAQMD)—REI will submit a 2-week asbestos notification as the asbestos materials scheduled for abatement are not regulated by the district.

5. Personal Samples Laboratory

Patriot Lab Services is located at 1041 South Placentia Avenue, Fullerton, CA 92831.

6. Contingency Plan

Should there be a breach in our containment, materials (HEPA Vacuums, glue, poly, tape) will be readily available to secure the damaged area.

7. Emergency Contact information

- 7.1. In case of an emergency employees will be taken to the nearest hospital located at 39000 Bob Hope Dr #1109, Rancho Mirage, CA 92270
- 7.2. 911 will be called for any and all emergencies.
- 7.3. For police non-emergencies number to call +1(760) 836-1600 73-705 Gerald Ford Dr, Palm Desert, CA 92211
- 7.4. For all emergencies, people to be contacted from Resource Env. will be Mario Medina (562)702-8493 and/or Martin Bolanos (562) 252-2876.

8. Qualification of Work Crew

- 8.1. Asbestos Supervisor/Competent Person (**TBD**): The designated competent person shall possess a current EPA approved certification as an Asbestos Contractor Supervisor/OSHA Competent Person. He will be on-site at all times and will act as the competent person for occupational health and safety issues. The supervisor will conduct daily inspections of the work areas to ensure that control measures, work practices, personal protective equipment, and hygiene facilities are used as prescribed in this document.
- 8.2. Asbestos Crew: All RE employees have completed an asbestos worker training course in conformance with the requirements of 40 CFR 76, the US EPA AHERA. Current documentation shall be maintained.
- 8.3. All employees have received medical clearance to wear respirators.

9. Personal Protection Equipment

- 9.1. All respirators used shall conform to requirements of the Asbestos Standard 29 CFR 1926.1101 and respiratory protection regulation 29 CFR 1910.134. The type of respirator selected shall be adequate to protect the employee and from those approved by the National Institute for Occupational Safety and Health (NIOSH).
- 9.2. The minimum respirator to be utilized by all personnel removing Class II asbestos, is a half face negative pressure Air Purifying Respirator (APR) with a minimum of a P-100 HEPA filter.
- 9.3. Disposable protective clothing will be worn at all times inside the work area. Protective clothing is made of breathable fabric to reduce the potential for worker heat stress. Workers shall also don gloves, hard hats, eye protection and work boots.

10. Personal Exposure Monitoring

- 10.1. In accordance with OSHA protocol personal exposure monitoring shall be performed daily on 25% of the work force or one worker per task when abatement is in progress by collection of operator breathing zone samples in order to determine the adequacy of Personal Protective Equipment.

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10.2. Monitoring results and appropriate laboratory analysis to be posted within 48 hours of the monitoring work.

11. Work Area Preparation

- 11.1. Pre-cleaning will be done prior to sealing any materials/equipment that will not be demolished using HEPA vacuums and/or wet wiping.
- 11.2. Power to be provided by using the existing 110V from interior of building. Resource will supply pig tails, extension cords and spider boxes to set up temporary power throughout the work area.
- 11.3. Toilet facilities to be provided by Resource, if not provided by others.
- 11.4. Demarcate regulated work areas, post warning signs and other required notices/permits. Signs shall be approximately 20 by 14 inches and display following legend.
(Signs conform to 29 CFR 1926.200 and 29 CFR 1926.1101)
- 11.5. Interior demolition will take place prior to abatement to clear out the way for the abatement.
- 11.6. The controlled area will be established, and adequate negative air filtration units will be activated before any abatement starts.
- 11.7. Install a full containment, negative air machines to be installed to maintain a negative pressure of -0.02 WC, checked and ensured by a recording manometer.
- 11.8. Personnel decontamination unit (Stage 2/ Stage 3) will be attached on the exterior of the building at one of the entrances. The decontamination unit will include a dressing area (clean room) and a dirty room on the interior end where crew will remove their contaminated disposable clothing, if needed a operational shower will also be included.
- 11.9. Prior to the start of removal activities, containments/regulated work areas shall be inspected.
- 11.10. A 40-yard labeled, lined, lockable roll top bin will be placed near the work area.

Legend

- Danger - 1 inch
- Asbestos- 1 inch
- Cancer and lung disease hazard- ¼ inch
- Authorized personnel only- ¼ inch
- Respirators and protective clothing are required in this area- ¼ inch

12. Specific Removal Procedures for Asbestos Containing Materials as Identified in Scope of Work Section Above:

12.1. Roof Felt/ Roof Penetration Mastic/ Rolled Roofing/ Roof Flashing/ Vibration Cloth

1. The regulated work area will be established before any removal starts by posting required barrier tape and/or warning signs at the minimum distance of 10 feet beyond the work area restricting access to unauthorized personnel.
2. Install 1 layer of 6mil plastic on floor extending at least 10feet from work area.
3. A two-stage personal decontamination chamber shall be constructed continuous to work area.
4. ACM shall be removed using wet methods with a combinations of hand tools.
5. Waste will be wetted and double bagged into 6 mil pre-printed disposal bags.
6. Waste will be stored into labeled, lined, lockable roll top 40 yard containers for proper disposal.

12.2. Drywall with Joint Compound

1. The controlled area will be established, and adequate negative air filtration units will be activated before any abatement starts.
2. Install a full containment, negative air machines to be installed to maintain a negative pressure of -0.02 WC, checked and ensured by a recording manometer.
3. Three-stage personal decontamination chamber with operational shower shall be constructed continuous to each work area.

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4. To be removed in manageable sections using wet methods and a combination of hand tools.
**Below
5. Package and label waste, store all waste in labeled, lined, lockable roll top 40-yard containers.
6. Dispose of waste as non-friable, non-hazardous asbestos containing waste. Non-hazardous waste manifest is required.

12.3. Window Putty/ Door Frame Caulking

1. The regulated work area will be established before any removal starts by posting required barrier tape and warning signs at the minimum distance of 10 feet beyond the work area restricting access to unauthorized personnel.
2. Install drop floors to extend at least 10 feet where applicable.
3. A two-stage personal decontamination chamber to be constructed continuous to each work area.
4. Mastics will be removed intact using wet methods and a combination of hand demolition tools. All components containing the materials to be removed intact in manageable sections.
5. Waste will be double wrapped in 6-mil poly or double bagged in clear pre printer 6-mil poly and properly labeled.
6. Package and label waste, store in labeled, lined, lockable roll top 40-yard containers.

12.4. Acoustic Ceiling/ Fire Proofing

1. The controlled area will be established, and adequate negative air filtration units will be activated before any abatement starts.
2. Install a full containment, negative air machines to be installed to maintain a negative pressure of -0.02 WC, checked and ensured by a recording manometer.
3. Three-stage personal decontamination chamber with operational shower shall be constructed continuous to each work area.
4. ACM to be removed using wet methods with a combination of hand tools.
5. Once removed waste will be maintained in a wetted state until it is double bagged into a 6-mil pre-printed disposal bag. All surfaces will be thoroughly cleaned and/or encapsulated.
6. The disposal bags will then be cleaned by wet wiping and then loaded into labeled, lined, lockable roll top 40 yard containers for proper disposal.

12.5. Transite Wall Paneling

1. Establish a regulated work area by posting required barrier tape and warning signs at a minimum distance of 10 feet beyond the work area restricting access to authorized personnel.
2. Install drop floors to extend at least 10 feet where applicable.
3. Install 2-stage worker decontamination facility to be constructed continuous to each work area.
4. To be removed using wet methods, hand demolition tools. All components containing the materials to be removed intact in manageable sections. Hand scrape remaining residue from components to remain. **Below
5. Package and label waste, store all waste in labeled, lined, lockable roll top 40-yard containers.
6. Dispose of as friable, hazardous asbestos-containing waste.

12.6. Floor Tile/ Sheet Flooring/ Mastic

1. The controlled area will be established, and adequate negative air filtration units will be activated before any abatement starts.
2. Install full containment, negative air machines to be installed to maintain a negative pressure of -0.02 WC, checked and ensured by a recording manometer.
3. Three-stage personal decontamination chamber with operational shower shall be constructed continuous to each work area.
4. Floor tiles/ Sheet Flooring to be removed using wet methods with a combination of tile bars, hand tools, mini bobcats with floor attachment and/or the terminator floor scrapper.

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5. Floor mastic to be removed with a combination of wet methods, razor scrapers, EPA approved industry standard solvents and or bead blasting methods. **Below
6. Once removed, waste will be maintained in a wet state until it is double bagged into a 6-mil pre-printed disposal bag. All surfaces will be thoroughly cleaned and/or encapsulated.
7. The disposal bags will then be cleaned by wet wiping and then loaded into labeled, lined, lockable roll top 40-yard containers for proper disposal.

12.7. TSI Pipe Insulation/TSI Pipe Elbows/ Ducts Mastics/ Pipe Mastic/Pipe Gaskets

1. Establish a regulated work area by posting required barrier tape and warning signs at a minimum distance of 10 feet beyond the work area restricting access to authorized personnel.
2. Install drop floors to extend at least 10 feet where applicable.
3. Install 2-stage worker decontamination facility to be constructed continuous to each work area.
4. To be removed using wet methods and wrap cut methods. All components containing the materials to be wrapped in (2) layers of 6mil poly sheeting. **Below
5. To be removed using wet methods, hand demolition tools. All components containing the materials to be removed intact in manageable sections. Hand scrape remaining residue from components to remain. **Below
6. Package and label waste, store all waste in labeled, lined, lockable roll top 40-yard containers.
7. Dispose of as friable, hazardous asbestos-containing waste.

12.8. Fire Doors

1. Establish a regulated work area by posting required barrier tape and warning signs at a minimum distance of 10 feet beyond the work area restricting access to authorized personnel.
2. Install drop floors to extend at least 10 feet where applicable.
3. Install 2-stage worker decontamination facility to be constructed continuous to each work area.
4. To be removed using wet methods, hand demolition tools. All components containing the materials to be removed intact in manageable sections. Hand scrape remaining residue from components to remain. **Below
5. Package and label waste, store all waste in labeled, lined, lockable roll top 40-yard containers.
6. Dispose of as friable, hazardous asbestos-containing waste.

At all times wet methods shall be utilized, with caution not to create waste water. Work area to be misted with water keeping materials in a moist condition during removal. Dry sweeping of asbestos debris is prohibited.

- a) HEPA filter equipped vacuums shall be used for immediate clean-up of debris.
- b) Asbestos debris shall be sealed in appropriately labeled, leak-tight containers (double, 6-mil poly bags or double, 6-mil wrapping) and removed to secured area or lined dumpster. Prior to off-site transportation of waste streams, RE shall prepare waste manifesting for each waste stream and arrange for manifests to be signed by owner's representative.
- c) Spray encapsulant (Fosters 32-60) shall be applied where asbestos materials have been abated.
- d) All equipment utilized in the performance of this project shall be decontaminated at such time it is removed from the regulated work areas.
- e) the owner's representative Air Quality Testing Service will run continuously until Final PCM Air Clearances are achieved.
- f) Upon receipt of satisfactory clearance results from the owner's representative, the work area shall be deemed asbestos safe and ready for tear down of containment.

13. Bag Out Procedures

Resource Environmental Inc.
13100 Alondra Blvd., #108, Cerritos, CA 90703
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- All bags will be placed inside a properly labeled second bag.
- Bags will be sealed by twisting closed and duct taping the end.
- All bags will then be passed through the two chambers, wiping any residue from the outer bag.

14. Equipment

- Pullman-Holt HEPA Vac 102 Dry – 12 Gal
- Hand Tools
- Hudson Sprayer

15. Miscellaneous Materials

- 6-mil Pre-Printed Polythene Bags
- Asbestos Air Cassettes
- Labels- Danger Asbestos Stickers
- 6-mil Fire Rated Polythene Sheeting
- Warning/Danger signs- Asbestos
- Spray Glue
- Caution Tape
- Danger Tape
- Danger Tape Asbestos
- Vacuum Bag
- Encapsulant
- White Tape
- Cleaning Rags

16. Manifest

- Prior to removing the waste bin from the site, Resource will provide a manifest for review and signing.
- Non-friable and trace asbestos materials will be transported utilizing Non-Hazardous Waste Manifest.
- For friable materials, a Uniform Hazardous Waste Manifest will be utilized.
- For this, a site-specific EPA ID number is required.
- Owner will provide the EPA number and a authorized signee for the manifest.

17. Safe Work Practices/Jobsite

- 17.1. All RE personnel are trained to comply with the company's Injury and Illness Prevention Program which addresses the myriad of proper work practices for abatement work, preparation/ reaction/management of jobsite emergencies and other corporate policies necessary to safe work practices. A copy of RE's Injury and Illness Prevention Program shall be kept onsite for review and reference.
- 17.2. Daily tailgate safety meetings shall be conducted onsite. Documentation of such meetings shall be made available upon request.

18. Transportation and Disposal of Asbestos Regulated Waste to Designated Facility

Prior to off-site transportation of waste streams, RE shall prepare waste manifesting for each waste stream and arrange for manifests to be signed by owner's representative.

18.1. Transportation

1. Environmental Contractors Transportation Inc (ECTI)
953 Reece St, San Bernardino CA 92411
Phone (800) 664-7773

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DTSC Hazardous Waste Transporter Registration No. 052115 551 076XZ
USDOT 801209
US EPA Identification No. CAR000049064

18.2. Designated Facilities

1. La Paz County Landfill
26999 AZ-95, Parker, AZ 85344
Phone (928) 669-8886
US EPA Identification No. AZC950823111

19. **Modifications to this Plan**

19.1. It is possible that site conditions may require the modification of this plan. RE reserves the right to modify this Project Work Plan but shall do so only after an amendment to this Project Work Plan has been prepared, submitted and approved by the appropriate project stakeholders.

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Method to Accomplish Work – Abatement and Demolition Portola

Resource Environmental, Inc. will employ a meticulously planned, technology-driven, and efficiently managed approach to provide top-tier services within the specified time frame. Our proven techniques and streamlined operations come from years of industry experience.

Schedule of Tasks, Milestones, and Deliverables

SCAQMD Notifications: Two notifications will be submitted to initiate the mandated 14-day waiting period. During this period, the following tasks will be accomplished:

Initial Consultation and Site Assessment: Within the first 48 hours of the waiting period.

Locating and Capping Underground Utilities: Coordination with utility companies and Dig Alert will take place to confirm disconnection and capping of utilities within the first week.

Work Plans and Permits: Work plans will be finalized and permits will be secured by the end of this 14-day period.

Notification of Neighbors: 48 hours prior to the initiation of hazardous material removal, neighbors will be informed.

Mobilization: Starting Day 1

Hazardous Material Removal: Starting Day 2 to Day 3 of the 20-day work schedule, in strict compliance with EPA, OSHA, and SCAQMD standards.

Demolition Phase: Scheduled for Day 4 to Day 11, using industry-leading techniques and machinery, including an excavator with a bucket and thumb.

Backfill of Pool & Site Demolition: To be carried out on Day 12 and Day 14.

Punch List, Site Cleanup and Final Inspection: Scheduled for Day 15 to Day 19.

Demobilization: Starting Day 20

Each of these phases will conclude with a detailed deliverable or status report, documenting the activities undertaken, results achieved, and any adjustments required for subsequent phases.

The total project duration, including the 14-day SCAQMD notification period and the 20-day work schedule, amounts to 34 days. However, the tasks pre-demolition tasks identified above can be completed after Notice of Award and before Notice to Proceed. Resource Environmental, Inc. is committed to adhering to this timeline, while ensuring the project's successful and high-quality completion. We welcome further discussion on any additional recommendations.